

## Choosing our Future - Scotland's sustainable development strategy Summary Progress Report - June 2006

### SUSTAINABLE DEVELOPMENT STRATEGY – SUMMARY PROGRESS REPORT

#### Implementation plan

The first implementation plan is attached, consisting of 47 workstreams, including the eight main delivery programmes. It includes brief narrative assessments of progress for individual workstreams, which are classified in the table below into three categories:

1. **On track**
2. **Some slippage** (against stated timescales but not a threat to overall delivery)
3. **Off track** (threatening delivery of the strategy as a whole and requiring corrective action)

At this early stage, most (38) workstreams are **On track**. Significant milestones achieved since the strategy was published in December 2005 include:

- ◆ publishing *Changing our Ways*, the **Scottish climate change programme**
- ◆ guidance on sustainable development in **business planning** for Departmental business managers
- ◆ new arrangements for booking Executive **business travel** to offset and reduce emissions and encourage the use of environmentally accredited accommodation
- ◆ funding and staff in place for the **Sus It Out** programme
- ◆ increased resources available to **support local authorities** through the Sustainable Scotland Network.

Nine workstreams have **Some slippage**:

- 1 **Green jobs strategy** – Although generally on track according to latest quarterly progress report, the review of business resource efficiency has slipped and is now expected later this year.
- 2 **National transport strategy** – Publication slipped from mid to late 2006. Public consultation in progress.
- 18 **Energy efficiency strategy** – Slipped from early to late 2006.
- 23 **UN Decade Action Plan** – Publication slipped from March to June/July 2006 to allow time for consultation and feedback with key stakeholders.
- 24 **Communications Plan** – Publication slipped from Spring to June/July 2006.
- 31 **Implementation Plan** – Publication slipped from Spring to June/July 2006.

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- 32 Revised indicator set** – Publication slipped from March to June/July 2006.
- 36 Best value audit and guidance** – Partially slipped. More detailed guidance for the wider public sector is now expected in July/August 2006 rather than April 2006.
- 41 Environmental performance of public bodies** – Non-NHS agencies and public bodies were due to have environmental policies, procedures and targets in place by March 2006 but many have not yet provided documentary evidence of compliance. For NHS Scotland, the baseline study on wider sustainable development performance has been delayed and is now due to report in early 2007 rather than 2006.

It is important to note that in many cases delivery work – for example, energy efficiency programmes, eco-schools and curriculum development, support for business resource efficiency, discussions with stakeholders on shared messages and communications approaches – is continuing despite slippages in reviews or publication dates.

**We judge that so far none of these delays poses a significant risk to the delivery of the strategy as a whole, although it will be important to minimise further slippages.**

### Indicators

The revised set of sustainable development indicators is awaiting final clearance. **Future progress reports will include a summary of performance against the indicators in the set.**

Workstream by lead Portfolio(s)	Progress	Comment
(*- workstream with more than one lead Portfolio)		
<b>ENTERPRISE &amp; LIFELONG LEARNING</b>		
1. Green Jobs Strategy	<b>Some slippage</b>	Generally on track but business resource efficiency review delayed
18. Energy efficiency strategy	<b>Some slippage</b>	New strategy delayed from early to late 2006. Specific energy efficiency work continuing
19. Renewables	<b>On track</b>	
23. UN Decade Action Plan – Education for sustainable development*	<b>Some slippage</b>	Publication slipped from March to June/July to allow for further feedback and consultation

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Workstream by lead Portfolio(s)	Progress	Comment
(*- workstream with more than one lead Portfolio)		
<b>HEALTH &amp; COMMUNITY CARE</b>		
4. Environment and health strategic framework	<b>On track</b>	
5. Understanding and measuring well-being	<b>On track</b>	
6. Food and drink	<b>On track</b>	
41. Environmental performance of public bodies*	<b>Some slippage</b>	Delays in obtaining confirmatory documentation from bodies and agencies; significant delay in commissioning NHS Scotland baseline study, putting back report from early 2006 to early 2007
<b>EDUCATION &amp; YOUNG PEOPLE</b>		
23. UN Decade Action Plan – Education for sustainable development*	<b>Some slippage</b>	Publication slipped from March to June/July to allow for further feedback and consultation
<b>FINANCE &amp; PUBLIC SERVICE REFORM</b>		
21. Consumer information and awareness	<b>On track</b>	
24. Communications Plan*	<b>Some slippage</b>	Work to develop plan is in train but publication of plan itself delayed from Spring to June/July
25. Training programme for Executive staff*	<b>On track</b>	
26. Spending Review and sustainable development*	<b>On track</b>	
27. Capital investment business cases	<b>On track</b>	
29. Departmental business plans	<b>On track</b>	Guidance on sustainable development in business planning issued to Departmental business managers
36. Best value audit and guidance	<b>Some slippage</b>	Partial slippage – more detailed wider public sector guidance expected July/August rather than April
40. Scottish sustainable procurement action plan	<b>On track</b>	

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Workstream by lead Portfolio(s)	Progress	Comment
(*- workstream with more than one lead Portfolio)		
42. Business travel – emissions and accommodation*	<b>On track</b>	New arrangements in place for booking Executive business travel to offset and reduce emissions and encourage the use of environmentally accredited accommodation
47. Options for additional and improved measures of progress*	<b>On track</b>	
<b>ENVIRONMENT &amp; RURAL DEVELOPMENT</b>		
3. Greenspace review	<b>On track</b>	
6. Food and drink	<b>On track</b>	
10. Environmental information and decision-making	<b>On track</b>	
11. Biodiversity strategy	<b>On track</b>	
12. Marine and coastal strategy	<b>On track</b>	
13. Sectoral strategies: agriculture, forestry, agriculture, aquaculture	<b>On track</b>	
14. Ecosystem approach	<b>On track</b>	
15. Precautionary principle	<b>On track</b>	
16. National Waste Strategy and Plan	<b>On track</b>	
17. Scottish Climate Change Programme	<b>On track</b>	Published <i>Changing our Ways</i> , the Scottish climate change programme
20. Footprint project	<b>On track</b>	
21. Consumer information and awareness	<b>On track</b>	
22. Built environment and sustainability*	<b>On track</b>	
23. UN Decade Action Plan – Education for sustainable development*	<b>Some slippage</b>	Publication slipped from March to June/July to allow for further feedback and consultation
24. Communications Plan*	<b>Some slippage</b>	Work to develop plan is in train but publication of plan itself delayed from Spring to June/July

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Workstream by lead Portfolio(s)	Progress	Comment
(*- workstream with more than one lead Portfolio)		
25. Training programme for Executive staff*	<b>On track</b>	
26. Spending Review and sustainable development*	<b>On track</b>	
30. Policy makers guidance and toolkits	<b>On track</b>	
31. Implementation plan	<b>Some slippage</b>	Publication of first Plan/Progress Report slipped from Spring to June/July.
32. Revised indicator set	<b>Some slippage</b>	Publication of revised indicator set slipped from March to June/July
33. SDC strategic assessment of performance	<b>On track</b>	
34. Independent footprint study	<b>On track</b>	
35. Parliamentary accountability	<b>On track</b>	
37. Strengthening SDC in Scotland	<b>On track</b>	
38. 'Sus It Out' programme	<b>On track</b>	Funding and staff in place for the <i>Sus It Out</i> programme
39. Support for sustainable development in local authorities	<b>On track</b>	Increased resources available to support local authorities through the Sustainable Scotland Network.
41. Environmental performance of public bodies*	<b>Some slippage</b>	Delays in obtaining confirmatory documentation from bodies and agencies; significant delay in commissioning NHS Scotland baseline study, putting back report from early 2006 to early 2007
43. Sectoral guidance and toolkits	<b>On track</b>	
44. Sustainable development case studies and websites	<b>On track</b>	
45. Major award schemes	<b>On track</b>	
46. 'Learning by doing' programme*	<b>On track</b>	
47. Options for additional and improved measures of progress*	<b>On track</b>	

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<b>Workstream by lead Portfolio(s)</b>	<b>Progress</b>	<b>Comment</b>
(* - workstream with more than one lead Portfolio)		
<b>COMMUNITIES</b>		
7. Regeneration Outcome Agreements	<b>On track</b>	
8. Regeneration Funding Review	<b>On track</b>	
9. Community assets approach in urban areas	<b>On track</b>	
10. Environmental information and decision-making*	<b>On track</b>	
22. Built environment and sustainability*	<b>On track</b>	
28. Planning reform – sustainable development duty	<b>On track</b>	
46. 'Learning by doing' programme*	<b>On track</b>	
<b>TOURISM, CULTURE &amp; SPORT</b>		
42. Business travel – emissions and accommodation*	<b>On track</b>	New arrangements in place for booking Executive business travel to offset and reduce emissions and encourage the use of environmentally accredited accommodation
<b>TRANSPORT &amp; TELECOMMUNICATIONS</b>		
2. National Transport Strategy	<b>Some slippage</b>	NTS due to be published late rather than mid 2006 but consultation in progress

**Sustainable Development and Biodiversity Division: ERAD  
June 2006**

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Key workstreams from the strategy

*With summary information on*

*Strategy paragraph references in []s*

*Lead Departments/Divisions within the Scottish Executive*

*Actions being/to be taken*

*Timescales*

*Key partners and stakeholders*

*Inter-dependencies with other workstreams, policies and programmes*

*Implications for learning and communications*

*Lead contact within the Sustainable Development and Biodiversity or Environmental Futures Divisions*

*Progress/Commentary*

To be updated quarterly.

**Sustainable Development & Biodiversity Division, Scottish Executive  
June 2006**

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**Workstreams listed by chapter from *Choosing our Future***

<b>CHAPTER 3</b>	<b>BUILDING A STRONG, SUSTAINABLE ECONOMY</b>	<b>9</b>
<b>CHAPTER 4</b>	<b>MAKING THE LINKS: TRAVEL</b>	<b>10</b>
<b>CHAPTER 5</b>	<b>THE WELL-BEING OF SCOTLAND'S PEOPLE</b>	<b>11</b>
<b>CHAPTER 6</b>	<b>MAKING THE LINKS: FOOD</b>	<b>13</b>
<b>CHAPTER 7</b>	<b>SUPPORTING THRIVING COMMUNITIES</b>	<b>14</b>
<b>CHAPTER 9</b>	<b>PROTECTING SCOTLAND'S NATURAL HERITAGE AND RESOURCES</b>	<b>18</b>
<b>CHAPTER 10</b>	<b>MAKING THE LINKS: WASTE</b>	<b>22</b>
<b>CHAPTER 11</b>	<b>SCOTLAND'S GLOBAL CONTRIBUTION</b>	<b>24</b>
<b>CHAPTER 12</b>	<b>MAKING THE LINKS: BUILT ENVIRONMENT</b>	<b>27</b>
<b>CHAPTER 13</b>	<b>LEARNING TO MAKE SCOTLAND SUSTAINABLE</b>	<b>28</b>
<b>CHAPTER 14</b>	<b>MAKING IT HAPPEN</b>	<b>30</b>
<b>CHAPTER 15</b>	<b>WHAT THE PUBLIC SECTOR WILL DO</b>	<b>35</b>
<b>CHAPTER 16</b>	<b>WORKING TOGETHER FOR A SUSTAINABLE FUTURE</b>	<b>37</b>

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### Chapter 3 Building a strong, sustainable economy

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
1. Green jobs strategy [3.7]*	ETLLD: Enterprise Networks Divn	<p>Two main themes of green jobs strategy - new business opportunities and improving resource efficiency.</p> <p>Implementation plan, quarterly progress report, lists actions under five main types of activity, covering a very full range of public sector activity:</p> <ul style="list-style-type: none"> <li>- information and awareness</li> <li>- delivery of specialist advice and support</li> <li>- access to finance to exploit opportunities</li> <li>- Government's role in creating a market</li> <li>- skills.</li> </ul>	<p>Resource efficiency - achievements highlighted in the implementation plan: HIE are working with the SDRC to improve resource efficiency and sustainability in SMEs. By March almost 30 businesses had taken up this service All RSA applicants are now offered free energy efficiency audits. All applicants for RSA grants of more than £1m are now required to engage with the Energy Policy Unit with a view to exploring both the scope for improved energy efficiency and waste management, and the help that they might be able to offer to achieve these improvements.</p>	<p>SE Departments, Scottish Enterprise, Highlands and Islands Enterprise, Careers Scotland, Forestry Commission Scotland, CBI, Scottish Chambers of Commerce, FSB, STUC ...</p>	<p>Smart Successful Scotland, Energy Efficiency Strategy, National Waste Plan, ...</p>	<p>Provision of advice and practical information for businesses; communicating the business case for action; skills for more sustainable working</p>	Barry Greig	<p>Quarterly implementation progress reports published on green jobs website - <a href="http://www.scotland.gov.uk/Resource/Doc/917/0030855.pdf">http://www.scotland.gov.uk/Resource/Doc/917/0030855.pdf</a></p>

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### Chapter 4 Making the links: travel

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
<b>2. National Transport Strategy [4.8]*</b>	ETLLD - Transport Strategy	<p>Publish National Transport Strategy setting out key objectives of economic growth, social inclusion, protection of the environment and health, integration and safety, and the measures which will be taken to meet them over the medium to long term.</p> <p>The NTS will set the context for the transport investment plan beyond 2012. The priorities requiring revenue and capital investment will emerge from the direction set by the NTS, but will be looked at in detail through the Strategic Projects Review.</p>	<p>Consultation document published 20 April 2006. Conference on 30 May 2006. Written consultation concludes 13 July 2006.</p> <p>Strategy now due to be finalised late 2006.</p> <p>The Strategic Transport Projects Review is due to start by 2007.</p>	Transport Scotland, Regional Transport Partnerships	<p>Regional Transport Strategies</p> <p>RTSs</p>	<p>Information on efficient freight practices; encouraging modal shift ("Choose another way"); making it easy to find out about more sustainable transport options - prices, times etc</p>	Clare Hicks	<p>Strategy was originally due out in mid 2006 but is now expected late 2006, following consultation and strategic environmental assessment.</p>

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### Chapter 5 The well-being of Scotland's people

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
3. Greenspace review – review of greenspace policy and Greenspace Scotland [5.14]	ERAD - Environmental Futures	<p>SNH lead a review to examine current policy context, value and benefits of the initiative and whether changes are needed. Also looking at local delivery, national deliver, funding and the role of SNH.</p> <p>Policy review of Greenspace for Communities published for consultation. Makes recommendation for the role of Greenspace Scotland - as a national organisation, SNH (at a local and national level) and how local delivery is to be targeted through a wide range of delivery organisations.</p>	<p>Greenspace for Communities policy review published for consultation on 6 June 2006.</p> <p>Consultation period closes on 8 August 2006.</p>	Scottish Natural Heritage, Greenspace Scotland, Development Department, Communities Scotland, Health Department	Community regeneration, urban biodiversity and health.	Examining evidence on best practice etc. Disseminating information to and capacity-building with communities.	Sandy Cameron	<p>SNH policy review recommends further progress on "mainstreaming" greenspace action within the programme of a wide range of bodies.</p> <p>The role of a national organisation is supported. This body is required to raise the profile of greenspace issues amongst key public sector bodies and to facilitate greenspace delivery by a wide range of delivery organisations, to give advice tailored to a diverse range of parties involved in greenspace delivery.</p>
4. Environment and health strategic framework [5.16]	Health Department	<p>Developing strategic framework for environment and health, to cover intelligence (information, research and best practice), evaluation and levers of change.</p> <p>Initial priorities: asthma and cardiovascular disease.</p>	<p>Intention to develop strategic framework announced October 2005.</p> <p>Research information and discussion day on 11 May 2006.</p> <p>Consultation process anticipated to begin in September 2006.</p>	HD, ERAD, DD, SNIFFER, NHS Scotland, Health Protection Scotland, Local Authorities, the public.	UK-wide research programme on Environment and Health. ERAD Research Strategy 2005-10 also links in. The strategic approach also offers the opportunity to discern and co-ordinate research priorities in the area of environment and health generally.	Communication activities will tie into the consultation process.	Sandy Cameron	On track

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
5. Understanding and measuring well-being [5.18]	ERAD - Sustainable Development & Biodiversity, Analytical Services	Support the work of Defra and others in developing understanding of well-being, and if evidence supports it consider options for measurement.  NHS Health Scotland research project. Encourage public debate around well-being	Defra and NHS HealthScotland studies due to conclude end 2006  Early 2007 - taking account of study findings	DEFRA, NHS Scotland, range of external stakeholders	DEFRA-led work and NHS Health Scotland studies  DEFRA-led work and NHS Health Scotland studies	Research on well-being concept and its use in policy. Disseminating research findings.  Debate aimed at raising awareness and improving understanding among the public and policy makers	Helen Mansbridge & Fiona Macdonald	Continuing. Attend Whitehall meetings on taking the DEFRA-led project forward. Initial scoping across departments completed. Attended conferences and seminars  Awaiting study findings

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### Chapter 6 Making the links: food

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
6. Food and drink – industry strategy; reporting progress [6.11]	ERAD – Agriculture and Food Division	Integrating sustainable development principles into policies for supporting food and drink sectors.	Food and Drink Industry Strategy Group reviewing implications of sustainable development during 2006	Food and Drink Industry Strategy Group, FSA (Scotland), Scottish Enterprise, food industry bodies, WRAP, local authorities, NHS Scotland	Food and Drink Industry Strategy, National Waste Plan, Sustainable Procurement Action Plan	Communication with businesses and procurers aimed at promoting less environmentally damaging choices, reduced packaging, more local sourcing etc	Tom Davy	The ISG has discussed and is gathering advice on sustainability issues. The group met WRAP in mid June to get advice on issues affecting the sector.
	HD – Health Improvement Division	Hungry for Success – children's nutrition	Consultation on Bill aimed at improving children's health and nutrition closes 31 July 2006.	Local authorities, schools				
	HD – Health Improvement Division HD – Health Improvement Division	Neighbourhood Shops Initiative  Scottish Food and Health Council Priorities for Action in Food and Health – 2006-2010	Bill due for introduction autumn 2006. Phase 3 expected to be launched Autumn 2006 Priorities to be agreed during Autumn 2006	Scottish Grocers Federation  Health Scotland, Food Standards Agency Scotland, British Retail Consortium, National Farmers Union, Community Scotland, Local Authorities, Health Boards, Scottish Food and Drink, Retail, Public Health Nutrition, Food Policy, Nutrition Academic Research, Scottish Community Diet Project	Scottish Food and Health Council Priorities for Action	Evaluation of Phase 2 being carried out by Health Scotland		

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### Chapter 7 Supporting thriving communities

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
7. Regeneration Outcome Agreements and deprived/environmentally poor areas [7.18]	Communities Scotland	Desk-based review of approved Regeneration Outcome Agreements. Examining treatment of environmental issues in deprived areas.  Next steps to be considered in light of findings.	Review due to report by end July 2006.	DD (at this stage).			Sandy Cameron	Review under way.  Next steps to be decided in light of findings.
8. Regeneration funding review [7.19]	DD – Regeneration Unit	Options paper to Ministers  The Regeneration Unit has undertaken a scoping exercise, including a website trawl, of funding streams which impact upon environment regeneration. So far 10 funding streams have been identified. A meeting of internal stakeholders has been established towards the end of July to discuss the group's remit and practical means to achieve the aims of the review.	October 2006	SDB and Environmental Futures, Planning, FCSD, Health  SNH, SEPA, Greenspace, local authorities	Spending Review 2007 processes	Identifying and building capacity in skills for regeneration, potential opportunities for community based learning	Sandy Cameron	Review started and undertaking mapping of existing funding.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
9. Community assets approach in urban areas [7.22]	Communities Scotland	In discussion with Big Lottery Fund, Community Planning Partners and other stakeholders to ensure support and funding opportunities for the most disadvantaged areas are rolled out to complement community regeneration. Capacity building will be a primary aim in early stages.	Promotion to begin in latter half of 2006-7. Programme to run to March 2008.	Big Lottery Fund, Community Planning Partnerships, Community Learning and Development Partnerships, Social Economy Partnerships, Scottish Centre for Regeneration	Regeneration Outcome Agreements Big Lottery Fund planning and promotional activities Social Economy Strategy	Learning outcomes a key part of the process of capacity building, networking and skills development. Evaluation process to be decided.	Sandy Cameron	The Big Lottery Fund are in the latter stages of developing their Growing Community Assets programme which the Executive's action will complement
10. Environmental information and decision-making – various initiatives [7.23]	DD – Planning	Measures in the Planning Bill will provide more and better opportunities for people to be involved in planning. This will be supported by a Planning Advice Note on Community Engagement.	Planning Bill currently at stage 2 – many of the inclusion measures will be subject to secondary legislation and guidance which will be developed once the Bill is completed – likely to take 18 months to 2 years to implement. The draft PAN on Community Engagement due to be published for consultation in summer 06. The final PAN to be published at the end of this year.	Planning authorities, local community groups and developers.			Sandy Cameron	

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
	ERAD – SEPA team	<p>The Scottish Pollutant Release Inventory (SPRI) is a register of site specific emissions to air and water for a range of specific pollutants. The emissions are reported annually as a total emission figure for each site.</p> <p>Information about the individual pollutants, the sites that returned data and background information is available to the public through a website developed and maintained by SEPA. The site currently provides access to data gathered under the requirements of European Pollutant Emission Register (EPER) for the calendar year 2002 and under SPRI requirements for 2004.</p>	The PA Commitment to deliver the SPRI has been met. The SE and SEPA anticipate continual development of the SPRI	SE and SEPA		Provision of information regarding mass emissions of certain substances by specific sites.		Completed.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
	ERAD – Environmental Futures, Analytical Services	<p>“One Stop Shops” – clearance for publication and dissemination of Report and Report Findings Summary by end of summer 06.</p> <p>Policy implications workshop to be convened of SE. external stakeholders timing tbc.</p> <p>Bi-lateral meeting with key stakeholders by October 06.</p>	Planning, FCSD, SNH, Forestry Commission, SEPA, SNIFFER, Local authorities, FoE and Environment Link.	Strategic Environmental Assessments and Water Framework Directive.				

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### Chapter 9 Protecting Scotland's natural heritage and resources

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
<b>11. Biodiversity strategy [9.6]*</b>	ERAD – Sustainable Development & Biodiversity	<p>Deliver actions in SBS Implementation Plans 2005-2007.</p> <p>Report on progress to Parliament by Dec 2007.</p> <p>Develop new Implementation Plans for 2008-10.</p>	<p>Report to Parliament by Dec 2007.</p> <p>Publish next Implementation Plans by Jan 2008.</p>	<p>Across SE, incl ERAD Rural &amp; Marine, DD (planning), ED (schools, curriculum), + others. Wide range of external stakeholders incl SNH, SEPA, FCS, LINK, LAs, COSLA.</p>	<p>Climate Change, Review of SNH functions</p>	<p>Communications Plan to align and coordinate communications on biodiversity by range of partners being developed, by SNH, SE, SBF's Interpretation, Communication and Education (ICE) Group.</p> <p>SE/SNH liaising closely with BBC over its "Breathing Places" campaign to align with biodiversity and volunteering messages.</p>	Felix Otton & Judith Young	<p>Implementation Plans 2005-07 in place, new Biodiversity Implementation Team coordinating delivery of actions.</p>

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
<b>12. Marine and coastal strategy [9.11]*</b>	ERAD: Marine Group	<p>Taking strategy (<i>SEAS the Opportunity</i>) forward through Ministerially convened Advisory Group on the Marine and Coastal Strategy (AGMACS).</p> <p>AGMACS will:</p> <ul style="list-style-type: none"> <li>• Review the objectives, outputs and outcomes contained in the strategy</li> <li>• Consider the potential for marine spatial planning and how such a system might operate in practice</li> <li>• Identify indicators of process towards objectives, including identifying new research and science needs</li> <li>• Make input to the early stage assessment, by SNH, of potential candidate sites for the first coastal and marine national park</li> <li>• Identify the scale of any conflict between sector-based objectives</li> <li>• Develop a suite of measures for dispute settlement at the various scales</li> <li>• Identify whether any of the elements of the strategy might require underpinning by new legislation or new delivery mechanisms</li> </ul>	<p>Strategy published September 2005</p> <p>AGMACS to make recommendations by November 2006.</p>	<p>SE departments dealing with fisheries, planning, ports and harbours, telecoms, energy, biodiversity, climate change, ecological advisers, Historic Scotland and Fisheries Research.</p> <p>AGMACS includes SNH, SEPA, academics, fisheries groups, NGOs, Scottish Coastal Forum and RTPI.</p>	<p>Climate change programme, Biodiversity strategy, inshore fisheries strategy, sea fisheries strategy, Coastal and Marine National Park, Scottish Sustainable Marine Environment Initiative and EU Marine Strategy.</p>		Clare Hicks	Advisory Group following work plan leading to recommendations on the way forward by end 2006.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
13. Apply sustainable development principles in ERAD sectoral and forestry strategies [9.15]	ERAD: Marine Group	Stakeholder implementation advisory group (SeaFAR) established October 2005.	Action plan being produced in September 2006. First progress review, including report on performance indicators February 2007.				Clare Hicks	Most of the 54 Action points in the 2001 strategy have been completed. Continuing activity wrapped up in the Next Steps strategy
	Forestry Commission Scotland	Forestry strategy	Original strategy published November 2005. First consultation on review launched June 2006. Second stage of consultation on draft strategy March 2006-end May 2006. Revised strategy due for publication late 2006.	Agriculture Strategy Implementation Group				
	ERAD – Rural Group	22 action points in "A Forward Strategy for Scottish Agriculture: Next Steps" The action points are being progressed by a series of sub-groups under the direction of the Agriculture Strategy Implementation Group. Actions are grouped under four main headings: Food Production and Marketing; Rural Development; Environment; and Communications.	Original strategy published June 2001. Reviewed and updated strategy ("Next steps") reflecting SD principles published March 2006. Development and implementation of the action points will be an ongoing process over the short to medium term.					

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
	ERAD – Marine Group	<p>Aquaculture strategy – 33 priorities for action designed to develop the industry sustainably over 10-15 years.</p> <p>Progress reviewed every 12-18 months by Ministerial Working Group for Aquaculture.</p> <p>Fundamental review due 2007-08.</p>	<p>SFSA published March 2003.</p> <p>Progress published every 12 – 18 months.</p>	<p>Aquaculture industry and representative organisations. Environment NGOs, Wild Fisheries interests, Statutory interests, Welfare interests, Retail interests</p>	<p>Climate change programme, Biodiversity strategy, inshore fisheries strategy, sea fisheries strategy, Coastal and Marine National Park, Scottish Sustainable Marine Environment Initiative and EU Aquaculture Strategy.</p>	<p>Strategy identifies a number of measures in relation to learning and communications – development of SVQs, Scottish Progression Award and Modern apprenticeship established by LANTRA with the SQA; SE funding in place for Knowledge Transfer Partnerships; Protocols developed to provide for more co-ordinated communication, SE provision of funding to SARF to improve scientific knowledge; Development of community/ industry liaison arrangements; and development of educational material about fish farming.</p>		
14. Ecosystem approach to environmental management [9.16]	ERAD – Sustainable Development & Biodiversity	<p>Scottish Biodiversity Forum's Action Plan and Science Group will promote research on "Incorporating the ecosystem approach", beginning with a themed conference</p>	During 2007	<p>Scottish Biodiversity Forum, including SNH, SEPA, FCS, COSLA; ERAD Science and Analysis Group</p>	<p>Scottish Biodiversity Strategy, Water Framework Directive, Marine and Coastal Strategy; Research strategy "Strategic Research for SEERAD: 2005-2010"</p>	<p>Research on approach and monitoring to meet evidence needs for policy development and implementation</p>	Felix Otton & Judith Young	<p>Ecosystem approach already underpins Marine and Coastal Strategy and approach being taken to implementation of the Water Framework Directive.</p>
15. Precautionary principle – follow up to SNIFFER study [9.22]	ERAD – Sustainable Development & Biodiversity	<p>SNIFFER developing practical guidance. To be disseminated to regulators. Review implications for general guidance on risk management.</p>	<p>Analytical overview paper published May 2005.</p> <p>Practical guidance to be published July/August 2006.</p> <p>Dissemination etc during late 2006.</p>	<p>SNIFFER, SEPA, SNH, NHS Health Scotland, Health Protection Scotland, Environment &amp; Heritage Service (NI), Environment Agency (E&amp;W),</p>	...	<p>Dissemination of practical guidance to regulatory staff</p>	Tom Davy	<p>On track to produce final guidance by summer 2006, for dissemination by the end of the year.</p>

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## Chapter 10 Making the links: waste

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
<b>16. National Waste Strategy and Plan [10.2]*</b>	ERAD – Waste Team	Implementation of National Waste Plan	Ongoing – plan outlines sustainable waste management policies to 2020	SEPA, local authorities, Scottish Waste Awareness Group (SWAG), Waste and Resources Action Programme (WRAP), Community Recycling Network for Scotland (CRNS), REMADE, Scottish Environmental Services Association (SESA), Envirowise	SD strategy workstreams, Scottish Climate Change Programme	Strategy to engage members of the public in waste reduction, reuse and recycling developed and implemented by the Scottish Waste Awareness Group (SWAG). Present focus is on encouraging participation in recycling / composting schemes.  Financial support being given for Ecoschools.	Clare Hicks	Good progress towards 2006 and 2008 targets. SEPA publish quarterly reports on recycling / composting figures
		NWP Phase 1 implementation – including targets for recycling / composting municipal waste	25% target for 2006. 30% target for 2008.					Strategy Waste Fund awards for composting / recycling now made to all local authorities. Good progress towards 2006 and 2008 targets.
		NWP Phase 2 implementation – including targets to reduce landfill of biodegradable municipal waste	Reduce to 1.5 million tonnes a year by 2006 and 1.32 million tonnes by 2010					Strategic Outline Cases (SOCs) for dealing with residual waste invited from groups of local authorities by January 2006. Details published May 2006. Assessment to be carried out in summer 2006.
		Develop Household Waste Prevention Action Plan	Action Plan to be produced in autumn 2006.					Consultation on <i>Preventing Household Waste in Scotland</i> closed April 2006. Analysis to be carried out over summer 2006 for Action Plan in autumn 2006.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
		Develop non-municipal waste framework	Business waste Action Plan to be drafted summer 2006.					Consultation on <i>Sustainable Management of Waste from Businesses and Public Sector Organisations in Scotland</i> closed December 2005. Business Waste Action Plan to be drafted summer 2006.

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## Chapter 11 Scotland's global contribution

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
<b>17. Climate change programme [11.6]*</b>	ERAD – Climate Change & Air	<i>Changing our Ways – Scotland's climate change programme</i> – published.	Target to be reached by 2010. ...Mainstreaming climate change thinking, carbon proofing new policies, climate change communications, monitoring and reporting progress against Scottish Share and Target with annual reporting to Cabinet and Parliament. Plus, working with international partners to promote and implement Montreal Declaration and lead on ENCORE work on climate change.	All SE departments and agencies, UK Government departments, local authorities, SSN, SEPA, SNH, SNIFFER, UKCIP, Scottish Environment LINK	UKCCP, Choosing Our Future, Energy Efficiency Strategy, Forestry Strategy, Agriculture Strategy, Building Standards, UK Energy Review	Have produced summary version of Changing Our Ways for public and for farmers. Developed schools climate change website. Aim to get climate change messages across as part of sustainable development communications and embed into SE activities for UN Decade of Education for Sustainable Development	Clare Hicks	Programme published 30 March 2006. Currently drawing up mechanisms for mainstreaming, carbon proofing and monitoring and reporting. Climate change display at Royal Highland Show; guide for farmers distributed. Hosted breakfast session in Sweden as part of ENCORE
<b>18. Energy efficiency strategy [11.7]*</b>	ETLLD – Energy Policy	Develop and publish a Scottish energy efficiency strategy to improve energy efficiency in the business, household and public sectors.	Was to be published early in 2006. Now targeting later in the year.	UK Government departments, ETLLD, ERAD, DD, ED, Transport Scotland, Energy Saving Trust, Carbon Saving Trust, local authorities, NHS Scotland, Scottish Water, Wise Group, BEP	Scottish climate change programme, UK Energy Review		Clare Hicks	Delayed until late 2006 because of need for strategic environmental assessment and to review scope to consider micro-generation and a wide approach to reducing energy related emissions from buildings.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
19. Renewables [11.8]*	ETLLD – Energy Policy	Programme of work to deliver target that 40% of Scotland's electricity should be generated from renewable sources	Target to be reached by 2020.	Energy suppliers and generators, other Government and public sector bodies (eg Highlands and Islands Enterprise, DTI, Ofgem), local authorities. Represented on the Forum for Renewable Energy in Scotland (FREDS)	Planning policy (guidance on renewables currently under review)  Scottish Climate Change Programme		Clare Hicks	On course to meet target. (Scotland currently generating on average 13% of its electricity from renewable sources.) Will keep progress under review.,  Specific focus on encouraging greater diversity, with bigger contribution from "emerging" technologies like wave, tidal, biomass and hydrogen, and implications for grid management/need for upgrades.
20. Footprint project [11.13]	ERAD – Sustainable Development & Biodiversity	Rollout footprint to local authorities  Awareness raising through EF Shopper exhibit and more generally Rollout of footprint education materials to all Scottish schools  Ecological footprint tested as a SD indicator and performance indicator for best value Disseminate project results	Footprint results available to all Scottish local authorities March 2006 Ongoing  2006-07 school session with web support via LTS Sustainable Development Education website February 2006 – April 2007  End March 2007	WWF Scotland; Learning and Teaching Scotland; Eco Schools; Aberdeen City, Aberdeenshire and North Lanarkshire Councils; all Scottish local authorities; SSN	Action plan on UN Decade of Education for Sustainable Development  Awareness raising and training programme within the SE  Awareness raising and communications with the public		Barry Greig	Mid term evaluation recently concluded project was on track

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
21. Consumer information and awareness – sustainable consumption and production [11.14]	ERAD – Sustainable Development & Biodiversity	Review options and approaches with key stakeholders, drawing on findings of Sustainable Consumption Roundtable, SE market research work being done to inform communications strategy and development of the Environment Direct project	Identify options to be implemented by end 2006	Defra, SDC, SCC and NCC, SEPA, SNH, Enterprise Networks, NGOs, business organisations, ...	Communications plan, UK Environment Direct project, UK Sustainable Consumption Roundtable Report, SE International Development Plan, Sustainable procurement action plan, ...	Workstream is about informing and persuading consumers and businesses to secure more sustainable patterns of consumption and production	Tom Davy	On track. Sustainable Consumption Roundtable reported May 2006. Communications plan due out June 2006, to start implementation during late 2006. Initial phases of Environment Direct expected to roll out during latter part of 2006.

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## Chapter 12 Making the links: built environment

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
22. Sustainability and the built environment – reforming building standards; reporting progress [12]	ERAD – Sustainable Development & Biodiversity; DD – Housing Policy; ETLTD – Energy Policy; SBSA; Communities Scotland	All local authorities and registered landlords to achieve compliance with Scottish Housing Quality Standards	Ongoing monitoring progress towards compliance with SHQS by 2015	DD Planning, DD Housing, SBSA, SUST, Communities Scotland, local government, wide range of departments and agencies and NGOs	Architecture policy ..		Jon Rathjen	The Executive is working with local government as they seek to develop new policies on sustainable building standards, separate from the mandatory building standards. Earlier sustainability guidance produced by Communities Scotland is being refreshed with the SDC investing in and playing a leading role in the redrafting. The Planning Bill will provide more opportunity to embed sustainability into new development through the revised planning system. Architecture policy is currently out for consultation and includes a number of sustainability proposals.
		Scottish Community and Household Renewables Initiative (SCHRI) has been awarded an extra £3 million to help support small-scale clean energy developments such as solar panels and roof-top wind turbines. The money increases the annual SCHRI funding for the next two years by 60%, up from £2.2m to £3.7m per annum.	Monitor installation levels					

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### Chapter 13 Learning to make Scotland sustainable

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
23. UN Decade Action Plan on Education for Sustainable Development [13.11]	ERAD – Sustainable Development & Biodiversity: Education Department: ETLLD	Agree and publish Action Plan.  Actions then to be updated to reflect Action Plan. Progress reporting needs to be built into over-arching arrangements for strategy/	Action Plan was due to be published by end March 2006. Slipped to June/July 2006 to allow time for fuller consultation.	ED, ETLLD, ERAD, Learning & Teaching Scotland, Funding Council, SDELG, SDEPN, plus a wide range of departments, agencies and voluntary organisations	Curriculum Review; SD Communication Plan; Awareness raising and training programme within SE; procurement (schools and HE/FE estate)	Focus of this workstream is on learning for sustainable development.	Helen Mansbridge	CSCSS discussed and agreed approach on 7 February.  Publication slipped from end March to June/July to allow time for feedback and consultation.
24. Communications plan [13.16]	FCSD – MCG; ERAD – Sustainable Development & Biodiversity	Explore most effective mechanisms for communication and engagement. Work in partnership with key stakeholders. Develop communication plan for the strategy.	Ongoing. Plan was due to be published in Spring 2006.	NGOs, local authorities, Defra, SDC, SEPA, SNH, Forestry Commission Scotland ...	UN Decade Action Plan, programmes on climate change, waste and recycling, energy efficiency and transport, work on toolkits and guidance	Focus on workstream is on learning from best practice, research etc how best to communicate and engage people with sustainable development issues	Tom Davy & Julie Amers	Communication plan slipped – publication due June/July 2006. Market research, creative work to develop messages and approaches, and discussions with stakeholders on partnership approaches continuing. Aiming towards initial rollout in autumn 2006.
25. Training programme for Executive staff [13.19]	ERAD – Sustainable Development & Biodiversity	Develop a range of sustainable development training and learning opportunities / options for SE staff	Ongoing during 2006	OPS and all depts across the Executive; SENCE agencies; other Administrations; [Forum for the Future, National School of Government, Cambridge Programme for Industry, ERM]	Links to workstreams on guidance and toolkits	Focus of workstream is learning for SD within the organisation	Helen Mansbridge	Initial scoping studying of ideas / options undertaken.  Arranging a short series of lunchtime seminars for 2006. Piloting joint working workshop with SD focus for policy makers. Considering options for further training for policy makers.  Looking at options for SCS engagement

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
46. 'Learning by doing' programme [13.12]	SDB/EF	Develop project plan  Put project out to tender	Project plan in place by December 2006. Funding to be reprofiled	To be determined	Environmental volunteering, work with and by communities, UN Decade of Education for SD.	Develop linkages between training, skills and personal development packages with conservation and environmental improvement programmes. Learn more about "what works" and identify critical success factors for future programmes.	Helen Mansbridge	Funding confirmed but will need to be reprofiled.

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## Chapter 14 Making it happen

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
26. Spending Review and sustainable development [14.3]	FCSD – Expenditure Policy; OPS – Strategy and Delivery Unit	Sustainable development a theme in preparatory work for 2007 Spending Review on Executive policies and future resource needs.  Design process for SR07 exercise which reflects sustainable development principles during 2007, consulting the Cabinet Sub Committee on Sustainable Scotland.	Preparatory work under way. Expected to conclude by May 2007.  Spending review process to be decided after May 2007.	Finance, Strategy and Delivery Units, Analytical Services, CSCSS	Staff training and guidance	Will need to communicate process and ensure staff are trained/aware to apply sustainable development principles during the SR process	Tom Davy	On track.
27. Capital investment business cases [14.4]	FCSD – Financial Partnerships Unit	Significant capital investment business cases to have considered sustainable design	Ongoing	Finance, procurement, buildings, climate change, energy efficiency, All SE departments with significant capital expenditure		Guidance on business cases and procedures for capital investment	Jon Rathjen	The Infrastructure Investment Group is developing measures to assess the extent to which energy efficiency is built into recently completed public infrastructure.
28. Planning reform – implementation of the new sustainable development duty [14.7]	DD – Planning	Planning modernisation Bill introduces sustainable development duty for development planning authorities.  Executive has agreed to bring forward amendment applying duty to the national planning framework.	Planning etc (Scotland) Bill in Parliament. Expected to be passed by end 2006.  Statutory guidance will be prepared to support the duty during 2007	Local authorities, national park authorities, Scottish Ministers		Effective implementation will require information and guidance to be provided to planners and others involved in the planning system.	Clare Hicks	On track. Stage 1 completed May 2006. Stage 2 commenced on 14 June 2006 and is expected to complete by October 2006.  Progress of the Bill at <a href="http://www.scottish.parliament.uk/business/bills/51-planning/index.htm">www.scottish.parliament.uk/business/bills/51-planning/index.htm</a>

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
29. Departmental business plans [14.8]	OPS – Changing to Deliver	All SE departments to include a sustainable development statement in their business plans	To apply to Departmental business plans for 2006-07 onwards	All SE Departments		Guidance required for business managers and others involved in developing Departmental business plans	Jon Rathjen	Business Planning Guidance issued, with section on sustainable development and supplementary guidance on Sustainable Development issued to Business Managers.  SDB ready to engage with departments in 2006-07 planning round.
30. Policy makers' guidance, toolkits etc [14.9]	ERAD – Sustainable Development & Biodiversity	Web based policy makers guide with section on sustainable development	Spring 2006	OPS	Other policy makers guides, toolkits		Helen Mansbridge	Guide for sustainable development drafted.  Policy Makers Guide on internal SE site.  Next steps to consider further guidance and toolkits to build on this.
31. Implementation plan [14.12]	ERAD – Sustainable Development & Biodiversity	Develop and publish plan.  Maintain plan in light of progress and developments in policy and operating context.  Use plan to support quarterly reporting to CSCSS and publicly via the web.  Conduct and publish race and other equality impact assessment(s) of the implementation plan/workstreams as it is put into effect	Publication due spring 2006.  Maintenance and reporting is continuing.  First equality impact assessment(s) by spring 2007.	CSCSS, SE Departments responsible for workstreams, Equality Unit, CRE, EOC	Numerous, including workstreams on SDC strategic assessment of performance and Parliamentary accountability	Plan will be used to communicate with stakeholders on what we are doing and how they can contribute	Tom Davy	Plan published later than scheduled – June/July 2006  Subsequent actions current on schedule.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
32. Revised indicator set [14.16]	ERAD – Sustainable Development & Biodiversity	Develop revised set of indicators.  Agree web-based reporting arrangements and populate with baseline information	Publish revised set by end March 2006. (Delayed until June/July)  Baseline data on the web by end of 2006	SE Analytical Services, range of external stakeholders including SEPA, WWF, RSPB, SSDF ...	Scottish Climate Change Programme; National Transport Strategy, well-being workstream.	Indicators help illustrate scope of sustainable development	Helen Mansbridge	Slipped to allow more time to consider options. Held stakeholder event on indicator set on 8 February 2006. Discussions started on web based reporting. Set of indicators due for release in June/July 2006.
33. SDC strategic assessment of performance [14.19]	ERAD – Sustainable Development and Biodiversity	SDC to produce strategic assessment of performance	In 2008, to inform development of next strategy (for 2010)	SDC, SE Analytical Services, Audit Scotland ...	Strengthening of SDC resources in Scotland	Report will contribute to learning on policy requirements and effectiveness of delivery options	Tom Davy	
34. Independent footprint study [14.20]	ERAD – Sustainable Development and Biodiversity	Establish Project team to consider requirements to enable accurate independent assessment, eg identify relevant data and other methodological/technical issues, devise contract specifications, award and project manage contract	Study scheduled to take place 2008. Project planning process to commence second half 2006	[WWF Scotland; Stockholm Environment Institute; Best Foot Forward]	Scotland's Global Footprint project	Report will contribute to learning on policy requirements and effectiveness of delivery and to communications on Scotland's global impact	Barry Greig	
35. Parliamentary accountability [14.22]	ERAD – Sustainable Development & Biodiversity	Minister to have initial discussion with Environment and Rural Development Committee  Follow up action with Parliamentary authorities as appropriate, including on recommendations in 2004 CAG Consultants report	ERDC meeting on 21 June 2006 agreed follow up meeting in autumn 2006.  Actions and timetable for implementation to be agreed.	Scottish Parliament Corporate Body; SP committees and clerks		Actions likely to include training and capacity building for Committee members/staff.  Contribution of Parliamentary debate to wider awareness-raising and communications.	Tom Davy	On track

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
36. Best value audit and guidance [14.24, 15.3, 15.4]	FCSD – BV&P	Produce practical guidance to help understanding and delivery of SD contributions under the Best Value duty  - Local Government  - Public bodies	Guidance to local authorities and public bodies to issue during 2006	Audit Scotland, Improvement Service, local authorities, SSN, public bodies, SDC, WWF	Other best value work and guidance	Guidance intended to raise sustainable development awareness and skills of local authority and public sector managers	Jon Rathjen	Initial, high level guidance to local authorities and public bodies has issued.  More detailed local authority and public body guidance being finalised and expected to be issued July/August 2006.
37. Strengthening SDC in Scotland [14.28]	ERAD – Sustainable Development and Biodiversity	Recruit new SDC Vice Chair in Scotland.  Recruit new Scottish Director and policy support staff.  Develop agreed work programme, taking account of specific strategy commitments on SDC role.	Vice Chair due to be appointed in July 2006.  Recruitment of staff – July-September 2006  Work programme in development – to be finalised autumn 2006	SDC, DEFRA, other devolved administrations, Audit Scotland	Revisions to SDC framework agreement and management statement, Best Value work of Audit Scotland, SSDF	Contribution of enhanced SDC to awareness raising/communications and information about policy needs and effective means of delivery	Tom Davy	On track
38. Sus it Out programme (civil society capacity building) [14.30]	ERAD – Sustainable Development and Biodiversity	Future Scotland partnership taking forward development and implementation of programme. Agreed outputs include Sus It Out training tool, website, facilitator training and support programme, 2-3 events a year and annual "Future Scotland" day to highlight civic/community engagement.	Full year funding in place from April 2006.	Future Scotland partnership, host partner: Scottish Civic Forum.	UN Decade of Education for SD; communication plan; engagement with voluntary sector; governance arrangements	Project aims to raise awareness of community groups and local voluntary organisations. In the longer term, project will provide feedback to Scottish Executive on community perceptions of sustainable development, providing the opportunity to learn from and engage with a wider range of voices.	Helen Mansbridge	Full year funding from April 2006. Project staff in place. First round of training for trainers has taken place. Materials are being tested and finalised.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
47. Options for additional and improved measures of progress [14.18]	ERAD – Sustainable Development and Biodiversity	Establish Steering Group to oversee and direct this project	Report by end 2006	OPS, SE Analytical Services, range of external stakeholders		Improving understanding of what constitutes progress and how to measure it	Helen Mansbridge	<p>Initial internal meeting to discuss how to take this project forward.</p> <p>Steering Group to oversee project to be in place Summer 2006.</p> <p>Initial project to scope out international developments in this area over the summer.</p>

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## Chapter 15 What the public sector will do

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
39. Support for sustainable development in local authorities [15.5]	ERAD – Sustainable Development and Biodiversity	Provide additional resources to SSN to help them develop new programmes on climate change, sustainable procurement, Best Value and other areas	2006-08	SSN, Local authorities, CoSLA, Audit Scotland, Improvement Service, SE Departments	Funding offered. SSN delivery timeframe	Communicating to and training authority staff	Jon Rathjen	
40. Scottish Sustainable Procurement Action Plan [15.8]	FCSD – Scottish Procurement Directorate	Update taking account of UK Action Plan publication	UK SP Task Force Report published 12 June 2006. UK Government response due .... Scottish SPAP due by end 2006.	Local authorities, SSN, CoSLA, Audit Scotland, SE Departments	UK SP Action Plan, McLelland Review	Communicating to and training those involved in procurement processes. Identifying and spreading good practice and leading by example.	Jon Rathjen	UK sustainable procurement task force report and Government response published June 2006.  Scottish SP Action Plan on schedule for publication by end 2006. Will build on existing achievements and take account of UK task force findings and the McLelland report's recommendations on corporate social responsibility in public procurement.
41. Environmental performance of public bodies  - SE agencies and public bodies [15.11]	ERAD – Sustainable Development and Biodiversity	Agencies and public bodies to finalise policies, procedures and environmental targets.  SDB to assess documentation to ensure environmental management policies etc comply with Ministerial requirements.	To be finalised and in place by 31 March 2006.  April – June 2006. Analysis of documentation and stakeholder meetings where further input is required.	SE Agencies and Public Bodies (excluding NHS bodies and local authorities)	Effects of relocation in some business areas and creation of new bodies and agencies.  Allocation of resources for delivery within bodies and agencies.	Communication/training needs for public body and agency staff in environmental management policies	Larry Di Stefano	Slippage. Majority of public bodies covered appeared to be on track to deliver policies and targets by 31 March 2006 but in many cases confirmatory documentation is outstanding and being pursued by SDB.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
- NHS Scotland [15.13]	Health Department – Property & Capital Planning	Commission report on NHSScotland's wider SD performance	Baseline report to be commissioned by end 2005, reporting by early 2006.	HD, NHS Scotland	Property management policies for NHSScotland bearing on the SD agenda	Learning about existing NHS Scotland performance in contributing towards sustainable development.  Future requirement to communicate lessons learnt on actions required to improve performance.	Larry Di Stefano	Delayed due to resource constraints and need to ensure report is properly focused and a need to engage with stakeholders, especially the Kings Fund, which produced a similar baseline report for the NHS in England. Report now due to be tendered over summer 2006 with a view to completion and publication in early 2007. Steering Group proposed to oversee project.
42. Business travel – emissions and accommodation [15.14]	OPS – Corporate Services	Offset CO2 emissions by paying for new offsetting projects  Reduce business travel emissions by 5%  Require use of GTBS or equivalent accommodation on official business where practicable	GTBS, offsetting and emissions policies now in place.  Target to reduce business travel emissions by 5% between 2005-06 and 2010-11.	All SE Departments, VisitScotland		Promoting the policy and advising on how best to comply with it to staff	Jon Rathjen	GTBS policy in place – accredited green hotels available to all travelling officers as part of contracted SE hotel booking service.  Carbon offsetting being introduced during 2006-07. Efficiency gains for official travel in financial and emissions terms being monitored and targeted during 2006-07.

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### Chapter 16 Working together for a sustainable future

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
43. Sectoral guidance and toolkits [16.6]	ERAD - Sustainable Development and Biodiversity	Consider needs for support on sustainable development	Ongoing during 2006	SDC, SSN, local government, public bodies	Developments in training and toolkits within SE	Meeting sectoral learning needs where gaps are identified	Helen Mansbridge	Work underway from Spring 2006
44. Sustainable development case studies, websites and knowledge [16.7]	ERAD - Sustainable Development and Biodiversity	Improving collective management of experience and case studies, including though better websites and knowledge management	Ongoing during 2006	SSN, SSDF, SDC, Forward Scotland, All SE departments, other NGOs, local government	Other providers of case studies and websites, including SDC, Community Webnet, ...	Source of inspiration, leadership by example and advice/signposting on practical approaches	Jon Rathjen	Developed standard template for capturing SD case study data and collected first tranche of studies for publication on the SE website.  Next stages are to collect further studies and improve signposting to and from other relevant case study sources.
45. Creating sustainable development categories in major award schemes [16.8]	ERAD - Sustainable Development and Biodiversity	Support and help develop VIBES awards  Mainstream sustainability into other business award schemes - Initial mapping exercise/desk study first phase report completed - exploring possibility of pilot involving a particular award	Ongoing during 2006  Summer/Autumn 2006	SBiC, ETLCD: Green Jobs, SEnt, HIE, VIBES, Scotland Awards, RSA Environmental Awards, SDC, All major award schemes in Scottish civic life, other public bodies and agencies including SEPA, SNH, Communities Scotland ...	Executive-wide sponsored award schemes. Schemes sponsored by agencies, public bodies and industry	Source of inspiration and leadership by example	Barry Greig	Work underway from Spring 2006