

Choosing our Future - Scotland's sustainable development strategy Summary Progress Report on Implementation Plan Workstreams – March 2007

Of the **47** workstreams in the Implementation Plan for the Strategy, **37** are **On track** and **10** show **Some slippage** (against stated timescales but not threatening overall delivery). (For comparison, the numbers in each category in both the June and October 2006 reports were 38 on track and 9 slipping.)

KEY DEVELOPMENTS SINCE THE LAST PROGRESS REPORT

- ◆ **National Transport Strategy** published in December 2006 (**#2**)
- ◆ **Planning etc (Scotland) Act** received Royal Assent in December 2006 (**#28**)
- ◆ **Marine and Coastal Strategy** Advisory Group report published March 2007 (**#12**)
- ◆ **Scottish Forestry Strategy** launched in October 2006 (**#13**)
- ◆ **Household Waste Prevention Action Plan** published in February 2007 (**#16**)
- ◆ **Scotland's Climate Change Declaration** signed by all Scottish local authorities (**#17**)
- ◆ **Energy Efficiency Strategy** consultation published on 12 March 2007 (**#18**)
- ◆ **Local ecological footprint project** launched February 2007 (**#20**)
- ◆ **Environmental performance information on public bodies** published in January 2007 (**#41**)

CHANGES IN WORKSTREAM STATUS

Of the nine workstreams rated as “Some slippage” in the October 2006 report:

- ◆ **Four** are now “On track” against revised timetables: The focus on **Departmental Business Plans** (**#29**) has now shifted to the 2007-08 planning round. The **SDC in Scotland** (**#37**) is now fully operational. The **NHS Scotland environmental performance** (**#41**) study is now expected later this year. The timetable for **Major Award Schemes** (**#45**) has been put back.
- ◆ **Five** continue to show “Some slippage”: The **Regeneration Outcome Agreements** (**#7**) report has been further delayed as has follow-up to the **Environmental Information research project** (**#10**). The Ministerial Advisory Group on the **Marine and Coastal Strategy** (**#12**) reported in March rather than January 2007. A number of outputs from work on the **National Waste Strategy** (**#16**) came out a few months late, though we remain on track for the longer term outcome targets. The **Sustainable Procurement Action Plan** (**#40**) has slipped further, following further delay in publishing the UK Government Action Plan, which has now issued.

Of the remaining thirty-eight workstreams that were “On track” in the October 2006 report, **five** now show “Some slippage”:

- 5 **Understanding and measuring well-being** – Slight delay in receipt of NHS HealthScotland reports, which were due by end 2006 and are now expected in June 2007

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- 15 **Precautionary principle** – Delay in internal dissemination of practical guidance published in September 2006
- 18 **Energy efficiency strategy** – Was due for Cabinet consideration by December 2006 – consultation draft now due for publication on 12 March 2007
- 23 **UN Decade Action Plan on Education for Sustainable Development** – Action Plan was due by end 2006 – now expected March 2007.
- 32 **Revised indicator set** – Web-based report slipped from December 2006 to March 2007.

We continue to judge that the various slippages do not pose a significant risk to the delivery of the strategy as a whole.

UPDATE ON INDICATORS

The website for the set of sustainable development indicators launched in July 2006 went live this month, enabling continuous online reporting¹. For each indicator, the website provides a brief update on trends and a chart or table displaying the information. In addition background information is provided on each indicator, including data definitions, timeliness and data quality.

The first annual commentary on progress against the indicators will be published in July 2007.

WORKSTREAMS

Workstream by lead Portfolio(s) (* - workstream with more than one lead Portfolio)	Progress	Comment
ENTERPRISE & LIFELONG LEARNING		
1. Green Jobs Strategy	On track	
18. Energy efficiency strategy	Some slippage	Against revised timeline.
19. Renewables	On track	
23. UN Decade Action Plan – Education for sustainable development*	Some slippage	Implementation Plan slipped from December 2006 to March 2007 (though implementation work ongoing).

¹ www.scotland.gov.uk/Topics/SustainableDevelopment/measuring-progress

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Workstream by lead Portfolio(s) (* - workstream with more than one lead Portfolio)	Progress	Comment
HEALTH & COMMUNITY CARE		
4. Environment and health strategic framework	On track	
5. Understanding and measuring well-being*	Slight slippage	NHS HealthScotland studies near completion (were due to conclude December 2006).
6. Food and drink*	On track	
41. Environmental performance of public bodies*	On track	Against revised timeline
EDUCATION & YOUNG PEOPLE		
23. UN Decade Action Plan – Education for sustainable development*	Some slippage	Implementation Plan slipped from December 2006 to March 2007 (though implementation work ongoing).
FINANCE & PUBLIC SERVICE REFORM		
21. Consumer information and awareness*	On track	
24. Communications Plan*	On track	
25. Training programme for Executive staff*	On track	
26. Spending Review and sustainable development*	On track	
27. Capital investment business cases	On track	
29. Departmental business plans	On track	For 2007-08 planning round
30. Policy makers guidance and toolkits*	On track	
36. Best value audit and guidance	On track	
40. Scottish sustainable procurement action plan	Some slippage	UK Government Plan published March 2007. Scottish Plan now due Summer 2007.
42. Business travel – emissions and accommodation*	On track	
47. Options for additional and improved measures of progress*	On track	
ENVIRONMENT & RURAL DEVELOPMENT		

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Workstream by lead Portfolio(s) (* - workstream with more than one lead Portfolio)	Progress	Comment
3. Greenspace review	On track	
5. Understanding and measuring well-being*	Slight slippage	NHS HealthScotland studies near completion (were due to conclude December 2006).
6. Food and drink*	On track	
10. Environmental information and decision-making*	Some slippage	Further slippage in follow-up to research on demand for and provision of environmental information.
11. Biodiversity strategy	On track	
12. Marine and coastal strategy	Some slippage	AGMACS report slipped from January to March 2007.
13. Sectoral strategies: fisheries, forestry, agriculture, aquaculture	On track	
14. Ecosystem approach	On track	
15. Precautionary principle	Some slippage	Practical guidance published in September 2006. Internal dissemination slipped to April 2007.
16. National Waste Strategy and Plan	Some slippage	On track towards targets. Some slippages in specific deliverables.
17. Scottish Climate Change Programme	On track	
20. Footprint project	On track	
21. Consumer information and awareness*	On track	
22. Built environment and sustainability*	On track	
23. UN Decade Action Plan – Education for sustainable development*	Some slippage	Implementation Plan slipped from December 2006 to March 2007 (though implementation work ongoing).
24. Communications Plan*	On track	
25. Training programme for Executive staff*	On track	
26. Spending Review and sustainable development*	On track	

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Workstream by lead Portfolio(s) (* - workstream with more than one lead Portfolio)	Progress	Comment
30. Policy makers guidance and toolkits*	On track	
31. Implementation plan	On track	
32. Revised indicator set	Slight slippage	Baseline data went live in March 2007.
33. SDC strategic assessment of performance	On track	Against revised timeline
34. Independent footprint study	On track	
35. Parliamentary accountability	On track	
37. Strengthening SDC in Scotland	On track	Against revised timeline
38. 'Sus It Out' programme	On track	
39. Support for sustainable development in local authorities	On track	
41. Environmental performance of public bodies*	On track	Against revised timeline
43. Sectoral guidance and toolkits	On track	
44. Sustainable development case studies and websites	On track	
45. Major award schemes	On track	Against revised timeline
46. 'Learning by doing' programme*	On track	
47. Options for additional and improved measures of progress*	On track	
COMMUNITIES		
7. Regeneration Outcome Agreements	Some slippage	Report now due May 2007 rather than November 2006
8. Regeneration Funding Review	On track	
9. Community assets approach in urban areas	On track	
10. Environmental information and decision-making*	Some slippage	Further slippage in follow-up to research on demand for and provision of environmental information.
22. Built environment and sustainability*	On track	

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Workstream by lead Portfolio(s) (* - workstream with more than one lead Portfolio)	Progress	Comment
28. Planning reform – sustainable development duty	On track	
46. 'Learning by doing' programme*	On track	
TOURISM, CULTURE & SPORT		
42. Business travel – emissions and accommodation*	On track	
TRANSPORT & TELECOMMUNICATIONS		
2. National Transport Strategy	On track	

**Sustainable Development & Biodiversity Division: ERAD
March 2007**

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Key workstreams from the strategy

With summary information on

Strategy paragraph references in []s

Lead Departments/Divisions within the Scottish Executive

Actions being/to be taken

Timescales

Key partners and stakeholders

Inter-dependencies with other workstreams, policies and programmes

Implications for learning and communications

Lead contact within the Sustainable Development and Biodiversity or Environmental Futures Divisions

Progress/Commentary

Third update to the original version, which was published in June 2006.

**Sustainable Development & Biodiversity Division, Scottish Executive
March 2007**

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Workstreams listed by chapter from *Choosing our Future*

CHAPTER 3	BUILDING A STRONG, SUSTAINABLE ECONOMY	9
CHAPTER 4	MAKING THE LINKS: TRAVEL	10
CHAPTER 5	THE WELL-BEING OF SCOTLAND'S PEOPLE	11
CHAPTER 6	MAKING THE LINKS: FOOD	13
CHAPTER 7	SUPPORTING THRIVING COMMUNITIES	15
CHAPTER 9	PROTECTING SCOTLAND'S NATURAL HERITAGE AND RESOURCES	17
CHAPTER 10	MAKING THE LINKS: WASTE	21
CHAPTER 11	SCOTLAND'S GLOBAL CONTRIBUTION	24
CHAPTER 12	MAKING THE LINKS: BUILT ENVIRONMENT	27
CHAPTER 13	LEARNING TO MAKE SCOTLAND SUSTAINABLE	29
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CHAPTER 16	WORKING TOGETHER FOR A SUSTAINABLE FUTURE	40

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Building a strong, sustainable economy

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
1. Green jobs strategy [3.7]*	ETLLD: Enterprise Networks Divn	<p>Two main themes of green jobs strategy - new business opportunities and improving resource efficiency.</p> <p>Implementation plan, quarterly progress report, lists actions under five main types of activity, covering a very full range of public sector activity:</p> <ul style="list-style-type: none"> • information and awareness • delivery of specialist advice and support • access to finance to exploit opportunities • Government's role in creating a market • skills. 	See implementation plan and progress reports.	SE Departments, Scottish Enterprise, Highlands and Islands Enterprise, Careers Scotland, Forestry Commission Scotland, CBI, Scottish Chambers of Commerce, FSB, STUC ...	Smart Successful Scotland, Energy Efficiency Strategy, National Waste Plan, ...	Provision of advice and practical information for businesses; communicating the business case for action; skills for more sustainable working	Barry Greig	<p>Quarterly implementation progress reports published on green jobs website.</p> <p>December 2006 report at www.scottishexecutive.gov.uk/Topics/Business-Industry/Enterprise/18320/greenDec2006</p> <p>March 2007 update in preparation.</p>

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Making the links: travel

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary	
2. National Transport Strategy [4.8]*	ETLLD - Transport Strategy	<p>Scotland's National Transport Strategy was published on 5 December 2006.</p> <p>The NTS is based on the principles of sustainable development and sets out three strategic outcomes to be achieved:</p> <ul style="list-style-type: none"> • To improve journey times and connections • To reduce emissions • To improve the quality, accessibility and affordability of transport. 	<p>Consultation concluded on 13 July 2006.</p> <p>Over 300 responses were and analysed, informing the strategy published in December 2006.</p>	Transport Scotland, Regional Transport Partnerships	Regional Transport Strategies (RTSs)	Information on efficient freight practices; encouraging modal shift (" <i>Choose another way</i> "); improvement to the quality, ease and availability of information on transport options - prices, times etc.	Tom Davy	<p>The NTS was published on 5 December 2006.</p> <p>A delivery plan is being developed, for May/June 2007.</p>	
		<p>The NTS will set the context for the transport investment plan beyond 2012. The priorities requiring revenue and capital investment will emerge from the direction set by the NTS, but will be looked at in detail through the Strategic Transport Projects Review (STPR).</p>	<p>Consultants have been appointed by Transport Scotland to carry out work on the STPR. The consultants' work began in August 2006 with the results of the review due in summer 2008.</p>					RTSs	<p>The results of the STPR are due in summer 2008.</p>
		<p>The Strategic Environmental Assessment (SEA) process was applied to the NTS on a voluntary basis.</p>	<p>As part of the SEA process an Environmental Report was prepared and published for consultation in May 2006. 12 responses were received to the consultation.</p>					RTSs	<p>An SEA Post-Adoption Statement was published with the NTS on 5 December 2006.</p>

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The well-being of Scotland's people

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
3. Greenspace review – review of greenspace policy and Greenspace Scotland [5.14]	ERAD - Environmental Futures	Review conducted by SNH examined current policy context, value and benefits of the "Greenspace" initiative and whether changes are needed. Also looked at local delivery, national deliver, funding and the role of SNH. Other initiatives taken forward by Environment Group.	SNH final report submitted in November 2006.	Scottish Natural Heritage, Greenspace Scotland, Development Department, Communities Scotland, Health Department	Community regeneration, urban biodiversity and health.	Examining evidence on best practice etc. Disseminating information to and capacity-building with communities.	Jon Rathjen	Implications of the greenspace review recommendations being considered. Grants amounting to £800,000 awarded in November 2006 for greenspace projects across Scotland. Environmental Justice Fund launched on 5 March 2007. Executive initiative aimed at increasing participation in Environmental Volunteering published on 5 February 2007.
4. Environment and health strategic framework [5.16]	Health Department	Developing strategic framework for environment and health, to cover intelligence (information, research and best practice), evaluation and levers of change. Initial priorities: asthma and cardiovascular disease (CVD).	Intention to develop strategic framework announced October 2005. Research information and discussion day on 11 May 2006. External workshops conducted on physical activity and air quality links to CVD, Jan –March 2007 Internal workshop on environmental links to Obesity March 2007. External engagement on proposed implementation plan expected March 2007.	HD, ERAD, DD, SNIFFER, NHS Scotland, Health Protection Scotland, Local Authorities, the public.	UK-wide research programme on Environment and Health. ERAD Research Strategy 2005-10 also links in. The strategic approach also offers the opportunity to discern and co-ordinate research priorities in the area of environment and health generally.	Communication activities will tie into the consultation process.	Tom Davy	On track

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
5. Understanding and measuring well-being [5.18]	ERAD - Sustainable Development & Biodiversity, Analytical Services	Support the work of Defra and others in developing understanding of well-being, and if evidence supports it consider options for measurement. NHS Health Scotland research project. Encourage public debate around well-being	Defra four research projects have reported their findings. NHS HealthScotland studies near completion Defra led work on well-being indicator due to complete summer 2007 2007 - taking account of study findings	DEFRA, NHS Scotland, range of external stakeholders	DEFRA-led work and NHS Health Scotland studies DEFRA-led work, NHS Health Scotland studies and Additional Measures of Progress workstream	Research on well-being concept and its use in policy. Disseminating research findings. Debate aimed at raising awareness and improving understanding among the public and policy makers	Helen Mansbridge	Continuing. Attended Whitehall meetings on taking the DEFRA-led project forward and associated conferences and seminars. Now looking at the implications of the research findings. Attending meetings on well-being indicator Ongoing

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Making the links: food

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
6. Food and drink – industry strategy; reporting progress [6.11]	ERAD – Agriculture and Food Division	Integrating sustainable development principles into policies for supporting food and drink sectors.	Food and Drink Industry Strategy Group reviewing implications of sustainable development during 2006	Food and Drink Industry Strategy Group, FSA (Scotland), Scottish Enterprise, food industry bodies, WRAP, local authorities, NHS Scotland	Food and Drink Industry Strategy, National Waste Plan, Sustainable Procurement Action Plan	Communication with businesses and procurers aimed at promoting less environmentally damaging choices, reduced packaging, more local sourcing etc	Tom Davy	<p>The ISG has discussed and is gathering advice on sustainability issues.</p> <p>Evaluation report on schools pilot scheme to procure more local produce published August 2006.</p> <p>Stage 3 debate on Bill on 14 March 2007.</p> <p>Executive amendment at Stage 2 requiring local authorities to have regard to sustainable development.</p> <p>Evaluation demonstrates quantifiable success in improving the availability, range, quality and profitability of healthier food options in convenience sector.</p>
	ED – Support for Learning Division	Hungry for Success – children's nutrition	Schools (Health Promotion and Nutrition) (Scotland) Bill introduced September 2006.	Local authorities, schools, caterers, young people, parents, food and drink industry, FSA, HealthScotland, HMIe	Sustainable Procurement guidance, local food, fair trade, healthy food			
	HD – Health Improvement Division	Scottish Grocers Federation Healthy Living Programme	Phase 3 launched December 2006	Scottish Grocers Federation, retailers	Scottish Food and Health Strategy & delivery plan	Evaluation of Phase 2 carried out by Health Scotland. Report published March 2007.		

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
	HD – Health Improvement Division	Scottish Food and Health Strategy	Priorities and future delivery plan being developed during 2007	Health Scotland, Food Standards Agency Scotland, British Retail Consortium, National Farmers Union, Communities Scotland, Local Authorities, Health Boards, Scottish Food and Drink, Retail, Public Health Nutrition, Food Policy, Nutrition Academic Research, Community Food & Health (Scotland)	Scottish Food and Drink Strategy Sustainable development, agriculture	Review of Scottish Diet Action Plan 1996-2005 published Oct 2006.		

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Supporting thriving communities

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
7. Regeneration Outcome Agreements and deprived/ environmentally poor areas [7.18]	Communities Scotland	Desk-based review of approved Regeneration Outcome Agreements. Examining treatment of environmental issues in deprived areas. Next steps to be considered in light of findings.	Review due to report by end July 2006. Slipped to mid November.	DD (at this stage).			Jon Rathjen	Some slippage. Review under way. Next steps to be decided in light of findings. Report slipped further. Final drafts under review. Publication expected May 2007.
8. Regeneration funding review [7.19]	DD – Regeneration Unit	Options paper to Ministers. The Regeneration Unit has undertaken a scoping exercise and research.	October 2006	SDB and Environmental Futures, Planning, FCSD, Health SNH, SEPA, Greenspace, local authorities	Spending Review 2007 processes	Identifying and building capacity in skills for regeneration, potential opportunities for community based learning	Jon Rathjen	Review completed. Advice was submitted to Ministers in October 2006. To be followed up in the Spending Review.
9. Community assets approach in urban areas [7.22]	Communities Scotland	In discussion with Big Lottery Fund, Community Planning Partners and other stakeholders to ensure support and funding opportunities for the most disadvantaged areas are rolled out to complement community regeneration. Capacity building will be a primary aim in early stages.	Promotion to begin in latter half of 2006-07. Programme to run to March 2008.	Big Lottery Fund, Community Planning Partnerships, Community Learning and Development Partnerships, Social Economy Partnerships, Scottish Centre for Regeneration	Regeneration Outcome Agreements, Big Lottery Fund planning and promotional activities, Social Economy Strategy	Learning outcomes a key part of the process of capacity building, networking and skills development. Evaluation process to be decided.	Jon Rathjen	The Big Lottery Fund launched its Growing Community Assets programme in August 2006. Ministers have agreed that Communities Scotland should develop a capacity building programme to complement this by March 2007 Ongoing.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
10. Environmental information and decision-making – various initiatives [7.23]	DD – Planning	Measures in the Planning Bill will provide more and better opportunities for people to be involved in planning. This will be supported by a Planning Advice Note (PAN) on Community Engagement.	Royal Assent on 20 December 2006. The consultation on the draft PAN on Community Engagement closed on 13 October 2006. The final PAN is to be published at the end of this year.	Planning authorities, local community groups and developers.			Helen Mansbridge	On track. See workstream 28 for overall progress on planning modernisation. PAN 81 on community engagement published 9 March 2007.
	ERAD – SEPA team	The Scottish Pollutant Release Inventory (SPRI) is a register of site specific emissions to air and water for a range of specific pollutants. The emissions are reported annually as a total emission figure for each site.	The PA Commitment to deliver the SPRI has been met. The SE and SEPA anticipate continual development of the SPRI	SE and SEPA		Provision of information regarding mass emissions of certain substances by specific sites.		Completed.
	ERAD – Environmental Futures, Analytical Services	Publish results of research on demand for and provision of environmental information in Scotland. Policy implications workshop to be convened of SE. external stakeholders. Thereafter bilateral meeting(s) to be held with key stakeholders.	Research report published August 2006. Had intended to hold workshop and bilateral meeting by end 2006.	Planning, FCSD, SNH, Forestry Commission, SEPA, SNIFFER, Local authorities, FoE and Environment Link.	Strategic Environmental Assessments and Water Framework Directive.	Improving public access to information.		Research project published as planned. Further slippage in convening workshop and bilateral meeting.

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9. Protecting Scotland's natural heritage and resources

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
11. Biodiversity strategy [9.6]*	ERAD – Sustainable Development & Biodiversity	<p>Deliver actions in SBS Implementation Plans 2005-2007.</p> <p>Report on progress to Parliament by Dec 2007.</p> <p>Develop new Implementation Plans for 2008-10.</p> <p>Coordination of policy on Invasive Non Native Species and launch of GB Strategy.</p>	<p>Report to Parliament by Dec 2007.</p> <p>Publish next Implementation Plans by Jan 2008.</p>	<p>Across SE, incl ERAD Rural & Marine, DD (planning), ED (schools, curriculum), + others. Wide range of external stakeholders incl SNH, SEPA, FCS, LINK, LAs, COSLA.</p>	<p>Climate Change, Review of SNH functions</p>	<p>Communications Framework to align and coordinate communications on biodiversity by range of partners completed, by SNH, SE, SBF's Interpretation, Communication and Education (ICE) Group. SNH leading on next steps including development of Communications Toolkit.</p> <p>SE/SNH liaising closely with BBC over its "Breathing Places" campaign to align with biodiversity and volunteering messages.</p>	Felix Otton & Judith Young	<p>Implementation Plans 2005-07 in place.</p> <p>New Biodiversity Implementation Team coordinating delivery of actions.</p>

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
12. Marine and coastal strategy [9.11]*	ERAD – Marine Group	<p>Taking strategy (<i>SEAS the Opportunity</i>) forward through Ministerially convened Advisory Group on the Marine and Coastal Strategy (AGMACS).</p> <p>AGMACS will:</p> <ul style="list-style-type: none"> • Review strategy objectives and outcomes • Consider the potential for marine spatial planning in Scotland • Identify performance indicators and new research and science needs • Make early input to the assessment of potential candidate sites for a coastal and marine national park • Identify tensions between sector-based objectives and develop dispute settlement measures • Identify whether new legislation and/or delivery mechanisms are needed in Scotland 	<p>Strategy published September 2005.</p> <p>AGMACS to make recommendations originally planned for January 2007, was published in March.</p> <p>Further public consultation on coastal and marine national park ran October 2006 to January 2007.</p>	SE departments dealing with fisheries, planning, ports and harbours, telecoms, energy, biodiversity, climate change, ecological advisers, Historic Scotland and Fisheries Research. AGMACS includes SNH, SEPA, academics, fisheries groups, NGOs, Scottish Coastal Forum and RTPI.	Climate change programme, Biodiversity strategy, inshore fisheries strategy, sea fisheries strategy, Coastal and Marine National Park, Scottish Sustainable Marine Environment Initiative and EU Marine Strategy.		Tom Davy	<p>AGMACS report published March 2007.</p> <p>Report contains recommendations in relation to science and research, conflict resolution and Integrated Coastal Zone Management, Marine Spatial Planning and Marine Nature Conservation.</p>
13. Apply sustainable development principles in ERAD sectoral and forestry strategies [9.15]	ERAD – Marine Group	<p>Sustainable Framework for Scottish Sea Fisheries published June 2005.</p> <p>Stakeholder implementation advisory group (Sea-FAR) established October 2005.</p>	<p>Progress report and action plan published in September 2006.</p> <p>First progress review, including report on performance indicators March 2007.</p>	Scottish fishing industry (catchers and processors), Environmental NGOs, Enterprise Networks, Scottish Food and Drink Federation, Defra, EU Commission and EU Council	Marine and Coastal Strategy		Tom Davy	On track

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
	Forestry Commission Scotland	Forestry strategy	Original strategy published November 2005. New Scottish Forestry Strategy launched following consultation on 9 October 2006.					Ministerial launch of the new Scottish Forestry Strategy on 9 October 2006. First strategy implementation plan due for publication in March 2007.
	ERAD – Rural Group	22 action points in "A Forward Strategy for Scottish Agriculture: Next Steps". These are being progressed by a series of sub-groups under the direction of the Agriculture Strategy Implementation Group. Actions are grouped under four main headings: Food Production and Marketing; Rural Development; Environment; and Communications.	Original strategy published June 2001. Reviewed and updated strategy ("Next steps") reflecting SD principles published March 2006. Development and implementation of the action points will be an ongoing process over the short to medium term. Seminar to promote the strategy held in January 2007.	Agriculture Strategy Implementation Group				Most of the 54 Action points in the 2001 strategy have been completed. Continuing activity wrapped up in the Next Steps strategy

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
	ERAD – Marine Group	Aquaculture strategy – 33 priorities for action designed to develop the industry sustainably over 10-15 years. Progress reviewed every 12-18 months by Ministerial Working Group for Aquaculture. Strategy refresh exercise 2008.	SFSA published March 2003. Progress published every 12 -18 months.	Aquaculture industry and representative organisations. Environment NGOs, Wild Fisheries , Statutory, Welfare and Retail interests	Climate change programme, Biodiversity strategy, inshore fisheries strategy, sea fisheries strategy, Coastal and Marine National Park, Scottish Sustainable Marine Environment Initiative and EU Aquaculture Strategy.	Strategy identifies a number of measures in relation to learning and communications – development of SVQs, Scottish Progression Award and Modern apprenticeship established by LANTRA with the SQA; SE funding in place for Knowledge Transfer Partnerships; Protocols developed to provide for more co-ordinated communication, SE provision of funding to SARF to improve scientific knowledge; Development of community/ industry liaison arrangements; and development of educational material about fish farming.		
14. Ecosystem approach to environmental management [9.16]	ERAD – Sustainable Development & Biodiversity	Scottish Biodiversity Forum's Action Plan and Science Group will promote research on "Incorporating the ecosystem approach", beginning with a themed conference	During 2007	Scottish Biodiversity Forum, including SNH, SEPA, FCS, COSLA; ERAD Science and Analysis Group	Scottish Biodiversity Strategy, Water Framework Directive, Marine and Coastal Strategy; Research strategy "Strategic Research for SEERAD: 2005-2010"	Research on approach and monitoring to meet evidence needs for policy development and implementation	Felix Otton & Judith Young	Ecosystem approach already underpins Marine and Coastal Strategy and approach being taken to implementation of the Water Framework Directive.
15. Precautionary principle – follow up to SNIFFER study [9.22]	ERAD – Sustainable Development & Biodiversity	SNIFFER developing practical guidance. To be disseminated to regulators. Review implications for general guidance on risk management.	Analytical overview paper published May 2005. Practical guidance to be published July/August 2006. Dissemination etc during late 2006.	SNIFFER, SEPA, SNH, NHS Health Scotland, Health Protection Scotland, Environment & Heritage Service (NI), Environment Agency (E&W),	...	Dissemination of practical guidance to regulatory staff	Tom Davy	Final guidance was published September 2006. Slight slippage in dissemination – now April 2007.

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Making the links: waste

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
16. National Waste Strategy and Plan [10.2]*	ERAD – Waste Strategy Team	Implementation of National Waste Plan	Ongoing – plan outlines sustainable waste management policies to 2020	SEPA, local authorities, Scottish Waste Awareness Group (SWAG), Waste and Resources Action Programme (WRAP), Community Recycling Network for Scotland (CRNS), REMADE, Scottish Environmental Services Association (SESA), Envirowise	SD strategy workstreams, Scottish Climate Change Programme	Strategy to engage members of the public in waste reduction, reuse and recycling developed and implemented by the Scottish Waste Awareness Group (SWAG). Present focus is on encouraging participation in recycling / composting schemes. Financial support being given for Ecoschools.	Tom Davy	Good progress towards 2006 and 2008 targets. SEPA publish quarterly reports on recycling/ composting figures. Minister for Environment and Rural Development has asked public bodies to specify recycled content in paper and construction contracts. The targets are at least 90% (by value) of contracts should have minimum levels of recycled content. These minimum levels of recycled content should be: <ul style="list-style-type: none"> • In construction applications, at least 10% of the total value of materials used on projects over £1m should derive from recycled or re-used content • In printing and writing paper applications, products should contain at least 50% recycled content • In tissue paper applications, products should contain 100% recycled content.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
		NWP Phase 1 implementation – including targets for recycling / composting municipal waste	25% target for 2006. 30% target for 2008.					Strategic Waste Fund awards for composting/ recycling now made to all local authorities.
		NWP Phase 2 implementation – including targets to reduce landfill of biodegradable municipal waste	Reduce to 1.5 million tonnes a year by 2006 and 1.32 million tonnes by 2010					24.4% recycled/composted in 2005-06. 1.54 million tonnes BMW landfilled in 2005-06.
		Develop Household Waste Prevention Action Plan	Household Waste Prevention Action Plan published on 27 February 2007.					Strategic Outline Cases (SOCs) for dealing with residual waste invited from groups of local authorities by January 2006. Details published May 2006. Assessment carried out summer 2006 . Announcement on way forward on 14 March 2007. Consultation on <i>Preventing Household Waste in Scotland</i> closed April 2006. Analysis carried out over summer 2006. Action Plan published February 2007. WRAP currently delivering programmes on reducing retail waste, home composting and real nappies.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
		Develop non-municipal waste framework	Business Waste Action Plan published 13 March 2007.					Consultation on <i>Sustainable Management of Waste from Businesses and Public Sector Organisations in Scotland</i> closed December 2005.

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Scotland's global contribution

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
17. Climate change programme [11.6]*	ERAD – Climate Change & Air	<p><i>Changing our Ways – Scotland's climate change programme</i> – published 30 March 2006, setting out the carbon savings we expect to make through devolved policies by 2010.</p> <p>Signed Montreal declaration in December 2005.</p>	<p>Target to be reached by 2010.</p> <p>Carbon savings from some policies set out within programme</p> <p>First annual report to Cabinet and Parliament due end March 2007.</p>	All SE departments and agencies, UK Government departments, local authorities, SSN, SEPA, SNH, SNIFFER, UKCIP, Scottish Environment LINK, business, research bodies	UKCCP, Choosing Our Future, Energy Efficiency Strategy, Forestry Strategy, Agriculture Strategy, Building Standards, UK Energy Review, Scottish Transport Strategy, "It's our Future" sustainable development campaign.	<p>Dedicated communications secondee recruited to develop staff seminars, key messages and resources for all staff.</p> <p>"It's our Future" sustainable development campaign.</p> <p>International leadership taking forward the Montreal declaration</p> <p>Summary versions of <i>Changing Our Ways</i></p> <p>Schools climate change website</p>	Tom Davy	<p>Programme Delivery Manager recruited</p> <p>Set up Delivery Group of senior managers to oversee progress of programme and champion climate change throughout SE.</p> <p>Set up analysts network to develop and roll out carbon proofing of SE policies.</p> <p>All 32 local authorities signed Scotland's Climate Change Declaration.</p> <p>Ian Marchant of Scottish and Southern Energy has agreed to chair a group of business leaders to champion tackling climate change within business.</p> <p>Appointed a secondee to raise the profile of adaptation.</p> <p>First annual report published on 8 March 2007.</p>

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
18. Energy efficiency strategy [11.7]*	ETLLD – Energy Policy	Develop and publish a Scottish energy efficiency and micro-renewables strategy to improve energy efficiency and take-up of micro-renewables in the business, household and public sectors.	Was to be published early in 2006. Now targeting early in 2007.	UK Government departments, ETLLD, ERAD, DD, ED, Transport Scotland, Energy Saving Trust, Carbon Saving Trust, local authorities, NHS Scotland, Scottish Water, Wise Group, BEP.	Scottish climate change programme, UK Energy Review, promotion of renewables	Work of the Energy Saving and Carbon trusts. "It's our future" SD campaign.	Jon Rathjen	Is currently being considered through Cabinet Correspondence as a draft for consultation due to be published on 12 March 2007.
19. Renewables [11.8]*	ETLLD – Energy Policy	Programme of work to deliver target that 40% of the electricity generated in Scotland as a proportion of consumption should come from renewable sources	Target to be reached by 2020. (Interim target of 18% by 2010)	Electricity suppliers and generators, other Government and public sector bodies (eg Highlands and Islands Enterprise, DTI, Ofgem), local authorities. Represented on the Forum for Renewable Energy in Scotland (FREDS)	Planning policy (guidance on renewables currently under review). Energy efficiency and micro-renewables strategy. Scottish Climate Change Programme		Jon Rathjen	On course to meet target. Recently published statistics show that 18% target has been exceeded well in advance. Will keep progress under review. Specific focus on encouraging greater diversity, with bigger contribution from "emerging" technologies like wave, tidal, biomass and hydrogen, and implications for grid management/need for upgrades.
20. Footprint project [11.13]	ERAD – Sustainable Development & Biodiversity	Rollout footprint to local authorities Awareness raising through EF Shopper exhibit and more generally Rollout of footprint education materials to all Scottish schools	Footprint results available to all Scottish local authorities March 2006 Ongoing 2006-07 school session with web support via LTS Sustainable Development Education website	WWF Scotland; Learning and Teaching Scotland; Eco Schools; Aberdeen City, Aberdeenshire and North Lanarkshire Councils; all Scottish local authorities; SSN; Improvement Service	Action plan on UN Decade of Education for Sustainable Development Awareness raising and training programme within the SE Awareness raising and communications with the public		Barry Greig	Mid term evaluation recently concluded project was on track Follow up project "Local Footprints" launched February 2007 to roll out and support footprint approach in schools and local authorities.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
		Ecological footprint tested as a SD indicator and performance indicator for best value Disseminate project results	February 2006 – April 2007 End March 2007					
21. Consumer information and awareness – sustainable consumption and production [11.14]	ERAD – Sustainable Development & Biodiversity	Review options and approaches with key stakeholders, drawing on findings of Sustainable Consumption Roundtable, SE market research work being done to inform communications strategy and development of the Environment Direct project	Identify options to be implemented by end 2006	Defra, SDC, SCC and NCC, SEPA, SNH, Enterprise Networks, NGOs, business organisations, ...	Communications plan, UK Environment Direct project, UK Sustainable Consumption Roundtable Report, SE International Development Plan, Sustainable procurement action plan, ...	Workstream is about informing and persuading consumers and businesses to secure more sustainable patterns of consumption and production	Tom Davy	<i>"It's our future"</i> advertising and PR campaign launched in October 2006. UK Government launched Greener Living pages on www.direct.gov.uk in December 2006. Evaluation report on campaign to date due for publication in May 2007.

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Making the links: built environment

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
22. Sustainability and the built environment – reforming building standards; reporting progress [12]	ERAD – Sustainable Development & Biodiversity; DD – Housing Policy; ETLDD – Energy Policy; SBSA; Communities Scotland	All local authorities and registered landlords to achieve compliance with Scottish Housing Quality Standards	Ongoing monitoring progress towards compliance with SHQS by 2015	DD Planning, DD Housing, SBSA, SUST, Communities Scotland, local government, wide range of departments and agencies and NGOs	Architecture policy ..		Jon Rathjen	The Executive is working with local government as they seek to develop new policies on sustainable building standards, separate from the mandatory building standards. 25 local authorities responded, to an Executive issued letter, detailing their approaches to sustainable construction. Edinburgh Council have published their own standards for sustainable building. A national meeting of heads of planning and building standards is scheduled for March 2007 to consider policies on sustainable construction with Ministerial and Executive official involvement planned. SCHRI & Low Carbon funds continue to operate successfully. The Planning Act embeds sustainability into new development
		Scottish Community and Household Renewables Initiative (SCHRI) has been awarded an extra £3 million to help support small-scale clean energy developments such as solar panels and roof-top wind turbines. The money increases the annual SCHRI funding for the next two years by 60%, up from £2.2m to £3.7m per annum.	Monitor installation levels					

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
		SUST – Monitor numbers of housing association staff and committee members trained in SD.	Numbers to be assessed at end of 2006.			Training in SD for Housing Association staff and committee members		through the revised planning system. A new Architecture policy statement includes a number of sustainability proposals.

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Learning to make Scotland sustainable

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
23. UN Decade Action Plan on Education for Sustainable Development [13.11]	ERAD – Sustainable Development & Biodiversity: Education Department: ETLLD	Agree and publish Action Plan. Actions then to be updated to reflect Action Plan. Progress reporting needs to be built into over-arching arrangements for strategy. Implementation Plan to be in place by Dec 2006.	Action Plan was published August 2006. Slipped from March 2006 to allow time for fuller consultation. Implementation Plan to be in place by March 2007. Slipped from December 2006.	ED, ETLLD, ERAD, Learning & Teaching Scotland, Funding Council, SDELG, SDEPN, plus a wide range of departments, agencies and voluntary organisations	Curriculum Review; SD Communication Plan; Awareness raising and training programme within SE; procurement (schools and HE/FE estate)	Focus of this workstream is on learning for sustainable development.	Helen Mansbridge	CSCSS discussed and agreed approach in February 2006. Published August 2006. Implementation Plan to be in place by end March 2007. Work ongoing to deliver commitments.
24. Communications plan [13.16]	FCSD – MCG; ERAD – Sustainable Development & Biodiversity	Explore most effective mechanisms for communication and engagement. Work in partnership with key stakeholders. Develop communication plan for the strategy.	Ongoing. Plan was due to be published in Spring 2006.	NGOs, local authorities, Defra, SDC, SEPA, SNH, Forestry Commission Scotland ...	UN Decade Action Plan, programmes on climate change, waste and recycling, energy efficiency and transport, work on toolkits and guidance	Focus on workstream is on learning from best practice, research etc how best to communicate and engage people with sustainable development issues	Tom Davy	Communication plan published August 2006. TV campaign and campaign website launched 23 October 2006. Evaluation report on campaign to date due for publication in May 2007.
25. Training programme for Executive staff [13.19]	ERAD – Sustainable Development & Biodiversity	Develop a range of sustainable development training and learning opportunities / options for SE staff	Ongoing	OPS and all depts across the Executive; SENCE agencies; other Administrations; [Forum for the Future, National School of Government, Cambridge Programme for Industry, ERM]	Links to workstreams on guidance and toolkits	Focus of workstream is learning for SD within the organisation	Helen Mansbridge	Initial scoping studying of ideas / options undertaken. SCS and policy makers workshops held. Number of seminars held. Next stages looking at developing further training events

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
46. 'Learning by doing' programme [13.12]	SDB/EF	Develop project plan. Put project out to tender. Funding in place	Project plan in place by December 2006. Funding to be reprofiled. BTCV project 'effectiveness of practical environmental volunteering' in 2007-08 .	BTCV	Environmental volunteering, work with and by communities, UN Decade of Education for SD.	Develop linkages between training, skills and personal development packages with conservation and environmental improvement programmes. Learn more about "what works" and identify critical success factors for future programmes.	Helen Mansbridge	Funding confirmed but will need to be reprofiled. Funding arranged for 2007-08 for BTCV led project

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Making it happen

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
26. Spending Review and sustainable development [14.3]	FCSD – Expenditure Policy; OPS – Strategy and Delivery Unit	Sustainable development a theme in preparatory work for 2007 Spending Review on Executive policies and future resource needs. Design process for SRO7 exercise which reflects sustainable development principles during 2007, consulting CSCSS.	Preparatory work under way. Expected to conclude by May 2007. Spending review process to be decided after May 2007.	Finance, Strategy and Delivery Units, Analytical Services, CSCSS	Staff training and guidance	Will need to communicate process and ensure staff are trained/aware to apply sustainable development principles during the SR process	Tom Davy	On track.
27. Infrastructure investment business cases [14.4]	FCSD – Financial Partnerships Unit	FCSD – Financial Partnerships Unit acting on behalf of the Infrastructure Investment Group	Ongoing	Finance, procurement, buildings, climate change, energy efficiency, All SE departments, Agencies and NDPBs with significant infrastructure expenditure		Guidance on business cases, grant condition terms and procedures for infrastructure investment	Jon Rathjen	The Infrastructure Investment Group is developing measures to ensure consideration is given to sustainability in major investments and to assess the extent to which energy efficiency is built into recently completed public infrastructure.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
28. Planning reform – implementation of the new sustainable development duty [14.7]	DD – Planning	Planning Act introduces sustainable development duty for development planning authorities. Executive brought forward amendment at Stage 2 applying a similar duty to Ministers in relation to the National Planning Framework. The amendment was agreed.	Planning etc (Scotland) Act now through Parliament. Given Royal Assent December 2006. Statutory guidance will be prepared to support the duty during 2007	Local authorities, national park authorities, Scottish Ministers		Effective implementation will require information and guidance to be provided to planners and others involved in the planning system.	Jon Rathjen	On track. Planning Bill received Royal Assent on 20 December 2006 Progress with planning modernisation at www.scotland.gov.uk/Topics/Planning/Modernising
29. Departmental business plans [14.8]	OPS – Changing to Deliver	All SE departments to include a sustainable development statement in their business plans	To apply to Departmental business plans for 2006-07 onwards	All SE Departments		Guidance issued for business managers and others involved in developing Departmental business plans	Helen Mansbridge	Business Planning Guidance issued, with section on sustainable development and supplementary guidance on Sustainable Development issued to Business Managers. Only partial compliance in 2006-07 round. Spending review process being used to begin re-engagement to gain greater compliance in 2007-08 business planning round.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
30. Policy makers' guidance, toolkits etc [14.9]	ERAD – Sustainable Development & Biodiversity	Web based policy makers guide with section on sustainable development Assess needs for toolkits and guidance	Spring 2006 Spring 2007	OPS, all other SE departments	Other policy makers guides, toolkits	Guidance and toolkits to improve understanding and implementation of sustainable development principles	Helen Mansbridge	Short guide for sustainable development added to Policy Makers Guide on internal SE site. This is due to be updated to improve accessibility. Next step is to consider further guidance and toolkits to build on this.
31. Implementation plan [14.12]	ERAD – Sustainable Development & Biodiversity	Develop and publish plan. Maintain plan in light of progress and developments in policy and operating context. Use plan to support quarterly reporting to CSCSS and publicly via the web. Conduct and publish race and other equality impact assessment(s) of the implementation plan/workstreams as it is put into effect	Publication due spring 2006. Maintenance and reporting is continuing. First equality impact assessment(s) by spring 2007.	CSCSS, SE Departments responsible for workstreams, Equality Unit, CRE, EOC	Numerous, including workstreams on SDC strategic assessment of performance and Parliamentary accountability	Plan will be used to communicate with stakeholders on what we are doing and how they can contribute	Tom Davy	Plan published later than scheduled – June 2006. Subsequent actions currently on schedule.
32. Revised indicator set [14.16]	ERAD – Sustainable Development & Biodiversity	Develop revised set of indicators. Agree web-based reporting arrangements and populate with baseline information Produce annual commentary	Publish revised set July 2006 (slipped from March 2006). Baseline data on the web by end March 2007, slipped from end Dec 2006.	SE Analytical Services, range of external stakeholders including SEPA, WWF, RSPB, SSDF ...	Scottish Climate Change Programme; National Transport Strategy, well-being workstream.	Indicators help illustrate scope of sustainable development	Helen Mansbridge	Stakeholder event on indicator set on 8 February 2006. Published July 2006 (slipped from March 2006 to allow more time to consider options). Web based reporting March 2007.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
33. SDC strategic assessment of performance [14.19]	ERAD – Sustainable Development and Biodiversity	SDC to produce strategic assessment of performance	In 2008, to inform development of next strategy (for 2010)	SDC, SE Analytical Services, Audit Scotland ...	Strengthening of SDC resources in Scotland	Report will contribute to learning on policy requirements and effectiveness of delivery options	Tom Davy	On track
34. Independent footprint study [14.20]	ERAD – Sustainable Development and Biodiversity	Establish Project team to consider requirements to enable accurate independent assessment, eg identify relevant data and other methodological/technical issues, devise contract specifications, award and project manage contract	Study scheduled to take place 2008. Project planning process to commence second half 2006	[WWF Scotland; Stockholm Environment Institute; Best Foot Forward]	Scotland's Global Footprint project	Report will contribute to learning on policy requirements and effectiveness of delivery and to communications on Scotland's global impact	Barry Greig	Initial project planning put back to mid 2007 but no impact expected on delivery date.
35. Parliamentary accountability [14.22]	ERAD – Sustainable Development & Biodiversity	Minister to have initial discussion with Environment and Rural Development Committee. Follow up action with Parliamentary authorities as appropriate, including on recommendations in 2004 CAG Consultants report	ERDC meeting on 21 June 2006 agreed follow up meeting in late 2006. Committee took evidence in December 2006 which will inform its legacy report.	Scottish Parliament Corporate Body; SP committees and clerks, SDC		Actions likely to include training and capacity building for Committee members/staff. Contribution of Parliamentary debate to wider awareness-raising and communications.	Tom Davy	On track. Minister and SDC gave evidence to ERDC in December. Committee expected to include findings in its legacy report for the incoming Parliament after the May Election.
36. Best value audit and guidance [14.24, 15.3, 15.4]	FCSD – BV&P	Produce practical guidance to help understanding and delivery of SD contributions under the Best Value duty - Local Government - Public bodies	Guidance to local authorities and public bodies to issue during 2006	Audit Scotland, Improvement Service, local authorities, SSN, public bodies, SDC, WWF	Other best value work and guidance	Guidance intended to raise sustainable development awareness and skills of local authority and public sector managers	Jon Rathjen	High level guidance to local authorities and public bodies issued, and now detailed guidance also published September 2006. Annual best practice forum held in February 2007.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
37. Strengthening SDC in Scotland [14.28]	ERAD – Sustainable Development and Biodiversity	Recruit new SDC Vice Chair in Scotland. Recruit new Scottish Director and policy support staff. Develop agreed work programme, taking account of specific strategy commitments on SDC role.	Vice Chair due to be appointed in July 2006. Recruitment of staff – July-September 2006 Work programme in development – to be finalised autumn 2006	SDC, DEFRA, other devolved administrations, Audit Scotland	Revisions to SDC framework agreement and management statement, Best Value work of Audit Scotland, SSDF	Contribution of enhanced SDC to awareness raising/communications and information about policy needs and effective means of delivery	Tom Davy	Some slippage. Staff in post by start of 2007. Knock on to timings for agreeing work programme, management statement etc. Discussions in progress aimed to conclude by May 2007.
38. Sus it Out programme (civil society capacity building) [14.30]	ERAD – Sustainable Development and Biodiversity	Future Scotland partnership taking forward development and implementation of programme. Agreed outputs include Sus It Out training tool, website, facilitator training and support programme, 2-3 events a year and annual “Future Scotland” day to highlight civic/community engagement.	Full year funding in place from April 2006. Website live from Fed 2007	Future Scotland partnership, host partner: Scottish Civic Forum.	UN Decade of Education for SD; communication plan; engagement with voluntary sector; governance arrangements	Project aims to raise awareness of community groups and local voluntary organisations. In the longer term, project will provide feedback to Scottish Executive on community perceptions of sustainable development, providing the opportunity to learn from and engage with a wider range of voices.	Helen Mansbridge	Full year funding from April 2006. Project staff in place. Launched of Sus It Out training tool on 18 October 2006. Highland launch on 19 March 2007 First round of training delivered January to March 2007. Website launched February 2007 First Annual event to be held 13-14 April 2007
47. Options for additional and improved measures of progress [14.18]	ERAD – Sustainable Development and Biodiversity	Establish Steering Group to oversee and direct this project Following initial report Steering Group will be overseeing next stages. Project in two phases: 1 Developing criteria for AMP 2 Investigating AMP against these criteria	Initial report by end 2006	OPS, SE Analytical Services, range of external stakeholders	Understanding and measuring well-being work stream	Improving understanding of what constitutes progress and how to measure it	Helen Mansbridge	Steering Group to oversee project set up August 2006. Initial project to scope out issues to consider in this area completed August 2006. Steering Group initial report published in December 2006 setting out next steps.

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What the public sector will do

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
39. Support for sustainable development in local authorities [15.5]	ERAD – Sustainable Development and Biodiversity	Provide additional resources to SSN to help them develop new programmes on climate change, sustainable procurement, Best Value and other areas	2006-08	SSN, Local authorities, CoSLA, Audit Scotland, Improvement Service, SE Departments	Funding offered. SSN delivery timeframe	Communicating to and training authority staff	Jon Rathjen	Additional funding made available and SSN have recruited an additional staff member. Climate Change programme being initiated with SSN input.
40. Scottish Sustainable Procurement Action Plan [15.8]	FCSD – Scottish Procurement Directorate	Update taking account of UK Action Plan publication	To take account of UK Action Plan publication and McClelland recommendations/implementation plans.	UK SP Task Force Report published 12 June 2006. UK Government response issued 5 March 2007. Revised date for Scottish Action Plan – Summer 2007.	UK SP Action Plan, McClelland Review	Communicating to and training those involved in procurement processes. Identifying and spreading good practice and leading by example.	Jon Rathjen	UK sustainable procurement task force report and Government response published June 2006. UK Govt response published March 2007. Scottish SP Action Plan will build on existing achievements and take account of UK task force findings and the McClelland report's recommendations on corporate social responsibility in public procurement.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
41. Environmental performance of public bodies - SE agencies and public bodies [15.11]	ERAD – Sustainable Development and Biodiversity	Agencies and public bodies to finalise policies, procedures and environmental targets. SDB to assess documentation to ensure environmental management policies etc comply with Ministerial requirements.	To be finalised and in place by 31 March 2006. April-June 2006. Analysis of documentation and stakeholder meetings where further input is required.	SE Agencies and Public Bodies (excluding NHS bodies and local authorities)	Effects of relocation in some business areas and creation of new bodies and agencies. Allocation of resources for delivery within bodies and agencies.	Communication/training needs for public body and agency staff in environmental management policies	Larry Di Stefano	SDB have now received most of the policies and targets and these have been published. The quality of policies and targets is varied and work including annual national and regional best practice forums are scheduled in 2007. To ensure Public Bodies adopt more robust policies SDB have invited input from relevant Policy Divisions to provide feedback to Public Bodies to ensure their policies and targets are strengthened.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
- NHS Scotland [15.13]	Health Department – Property & Capital Planning	Commission report on NHSScotland's wider SD performance	Process of commission report commenced late 2006, to report in 2007	HD, NHS Scotland	Property management policies for NHSScotland bearing on the SD agenda	Learning about existing NHS Scotland performance in contributing towards sustainable development. Future requirement to communicate lessons learnt on actions required to improve performance.	Larry Di Stefano	Continuing resource pressures have required a reappraisal of how to take this project forward. A liaison group is to be established involving the SE Health Department, the Sustainable Development & Biodiversity Division, NHSScotland (through Health Facilities Scotland) and other stakeholders to address the wider issues and prioritise objectives to deliver the sustainability agenda. An early milestone for this work will be a baseline environmental performance report on NHSScotland. Additionally, the Health Department and Health Facilities Scotland have established a Steering Group to review the scope and methodologies for the NHSScotland Environment Report in the light of wider changes occurring within NHSScotland to reflect sustainable development strategy and the Health Department's Environmental Management Policy for NHSScotland.

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Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/ Commentary
42. Business travel – emissions and accommodation [15.14]	OPS – Corporate Services	Offset CO2 emissions by paying for new offsetting projects. Reduce business travel emissions by 5%. Require use of GTBS or equivalent accommodation on official business where practicable	GTBS, offsetting and emissions policies now in place. Target to reduce business travel emissions by 5% between 2005-06 and 2010-11.	All SE Departments, VisitScotland		Promoting the policy and advising on how best to comply with it to staff	Jon Rathjen	GTBS policy in place – accredited green hotels available to all travelling officers as part of contracted SE hotel booking service. Carbon offsetting introduced during 2006-07. Efficiency gains for official travel in financial and emissions terms being monitored and targeted during 2006-07.

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Working together for a sustainable future

Workstream	Lead Dept/Divn	Actions	Timing	Key partners & stakeholders	Inter-dependencies	Learning & communications	SDB/EF Team lead	Progress/Commentary
43. Sectoral guidance and toolkits [16.6]	ERAD - Sustainable Development and Biodiversity	Consider needs for support on sustainable development	Ongoing	SDC, SSN, local government, public bodies	Developments in training and toolkits within SE Best Value and Sustainable Development toolkits, Sus It Out training tool, environmental performance of public bodies case studies website...	Meeting sectoral learning needs where gaps are identified	Helen Mansbridge	Best Value toolkits, Sus It Out launched. Work ongoing.
44. Sustainable development case studies, websites and knowledge [16.7]	ERAD - Sustainable Development and Biodiversity	Improving collective management of experience and case studies, including through better websites and knowledge management	Ongoing during 2006	SSN, SSDF, SDC, Forward Scotland, All SE departments, other NGOs, local government	Other providers of case studies and websites, including SDC, Community Webnet, ...	Source of inspiration, leadership by example and advice/signposting on practical approaches. "It's our future" SD campaign.	Jon Rathjen	Developed standard template for capturing SD case study data and collected first tranche of studies for publication on the SE website. Continuing to collect further studies and improve signposting to and from other relevant case study sources.
45. Creating sustainable development categories in major award schemes [16.8]	ERAD - Sustainable Development and Biodiversity	Support and help develop VIBES awards Mainstream sustainability into other business award schemes. Initial mapping exercise/desk study first phase report completed. Exploring possibility of pilot involving a particular award	Ongoing during 2006 Summer/Autumn 2006	SBiC, ETLCD: Green Jobs, SEnt, HIE, VIBES, Scotland Awards, RSA Environmental Awards, SDC, All major award schemes in Scottish civic life, other public bodies and agencies including SEPA, SNH, Communities Scotland ...	Executive-wide sponsored award schemes. Schemes sponsored by agencies, public bodies and industry	Source of inspiration and leadership by example	Barry Greig	Work underway from Spring 2006 Some slippage. Piloting for a number of award schemes now expected during the course of 2007, depending on scheme schedules.