



# SCOTTISH EXECUTIVE

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Criminal Justice Group

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19 March 2003

Dear Colleague

## **PROPOSALS FOR THE INTEGRATION OF AIMS, OBJECTIVES AND TARGETS IN THE SCOTTISH CRIMINAL JUSTICE SYSTEM**

I enclose a copy of Andrew Normand's Review report "Proposals for the Integration of Aims, Objectives and Targets in the Scottish Criminal Justice System". The Review was commissioned by the Deputy First Minister and the Lord Advocate in March 2002.

The Deputy First Minister and the Lord Advocate have published the report today and announced to the Scottish Parliament their hope that it will be possible to implement arrangements to bring together criminal justice agencies into closer working relationships at local level. They also propose to set up a national Criminal Justice System Board, consisting of the chief officers of the main criminal justice agencies. The full text of the announcement can be found on the Scottish Executive website at the above address.

Andrew Normand has already consulted extensively amongst criminal justice practitioners but the Departments would welcome wider debate. Copies of the report have therefore been placed on the Scottish Executive Website and in the Scottish Parliament Information Centre. The report is being sent to key organisations within the criminal justice system. Copies will be made available to other organisations and to the general public on request and we would welcome any comments you wish to offer.

Hard copies of comments on the Review report may be posted to:

Mrs Wilma Dickson  
Scottish Executive Justice Department  
Criminal Procedure Division  
1st Floor West Rear  
St. Andrew's House  
Regent Road  
EDINBURGH EH1 3DG

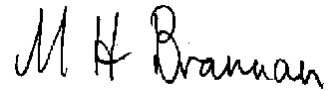
Alternatively, you may email your comments to [cjsobjectivesreview@scotland.gsi.gov.uk](mailto:cjsobjectivesreview@scotland.gsi.gov.uk).



In accordance with normal practice, consultation responses will be made available to the public. However, if you wish your response (or any part of it) to be kept confidential, please indicate this clearly and it will be respected.

The consultation period extends to 30 June 2003.

Yours sincerely

A handwritten signature in black ink that reads "M H Brannan". The letters are cursive and fluid.

**MRS M BRANNAN**